



TENTATIVE BUDGET

2011 – 2012

July 28, 2011

CHARLOTTE COUNTY PUBLIC SCHOOLS

2011-2012 ANNUAL BUDGET

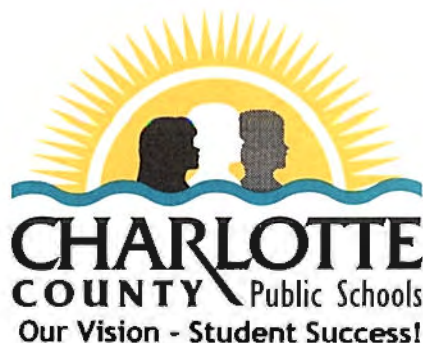
Dr. Doug Whittaker
Superintendent of Schools

Educational Support Services
Murdock Center
1445 Education Way
Port Charlotte, FL 33948-1053

MEMBERS OF SCHOOL BOARD		
Mrs. Andrea Messina - Chairman	District 3	Term Expires 11/16/2012
Mr. Lee Swift - Vice Chairman	District 1	Term Expires 11/16/2014
Mrs. Barbara Rendell	District 5	Term Expires 11/16/2012
Mrs. Alleen Miller	District 2	Term Expires 11/16/2012
Mr. Ian Vincent	District 4	Term Expires 11/16/2014

Coordinated by:
Mr. Francis Brasseur, C.P.A., Chief Budget Officer

Douglas K. Whittaker, Ed.D.
Superintendent



School Board

Andrea Messina, Chairman
Lee Swift, Vice-Chairman
Alleen Miller
Barbara Rendell
Ian Vincent

M E M O R A N D U M

To: School Board Members

Date: July 21, 2011

Attached is the tentative budget for school year 2011-2012. There have been significant adjustments from the 2010-2011 budget, and I'd like to share those with you for your information and consideration as you review these budget pages.

- The 2011-12 general fund revenue is about 20 million dollars less than the revenue of 2010-2011
- American Recovery and Investment Act (AARA) funds are no longer in this budget. They expired on June 30, 2011
- A reserve of 5% has been established to handle state funding shortfalls and emergencies for 2011-2012
- Allocation formula reflects compliance with the Class Size Amendment
- Budget reflects a decline in student enrollment from 2010-2011 of about 280 students
- Budget funds 140 less positions than the 2010-2011 budget
- Millage rates reflect a decrease almost a half mill to 7.344
- Capital Improvement Tax millage yields 1.4 million less than 2010-2011
- Budget contains capital and insurance allocations for Hurricane Charley recovery
- Budget includes Qualified School Construction Bond funds toward the rebuild of Lemon Bay High School and Meadow Park Elementary School

An exhaustive, detailed, line item review of the budget was again conducted which has resulted in a balanced, efficient budget for 2011-2012 and, as noted above, includes a general fund balance to help offset emergencies or mid-year funding adjustments.

Sincerely,

Douglas K. Whittaker, Ed.D.
Superintendent

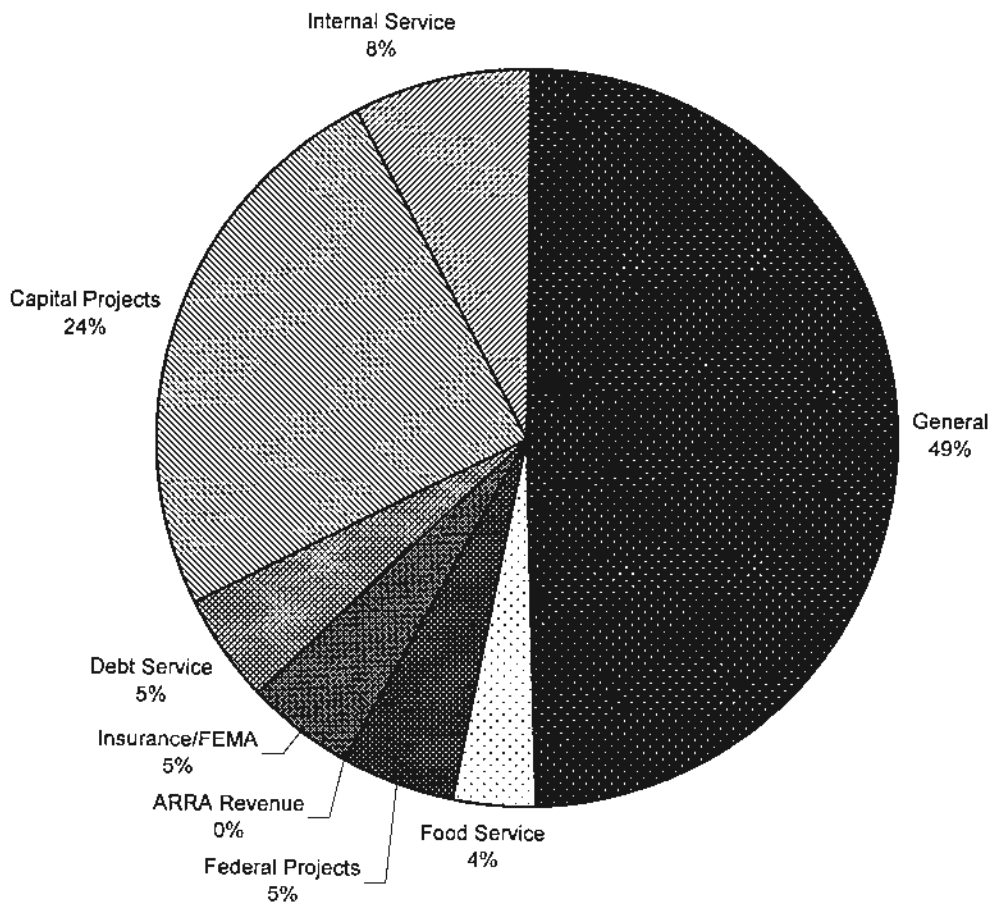
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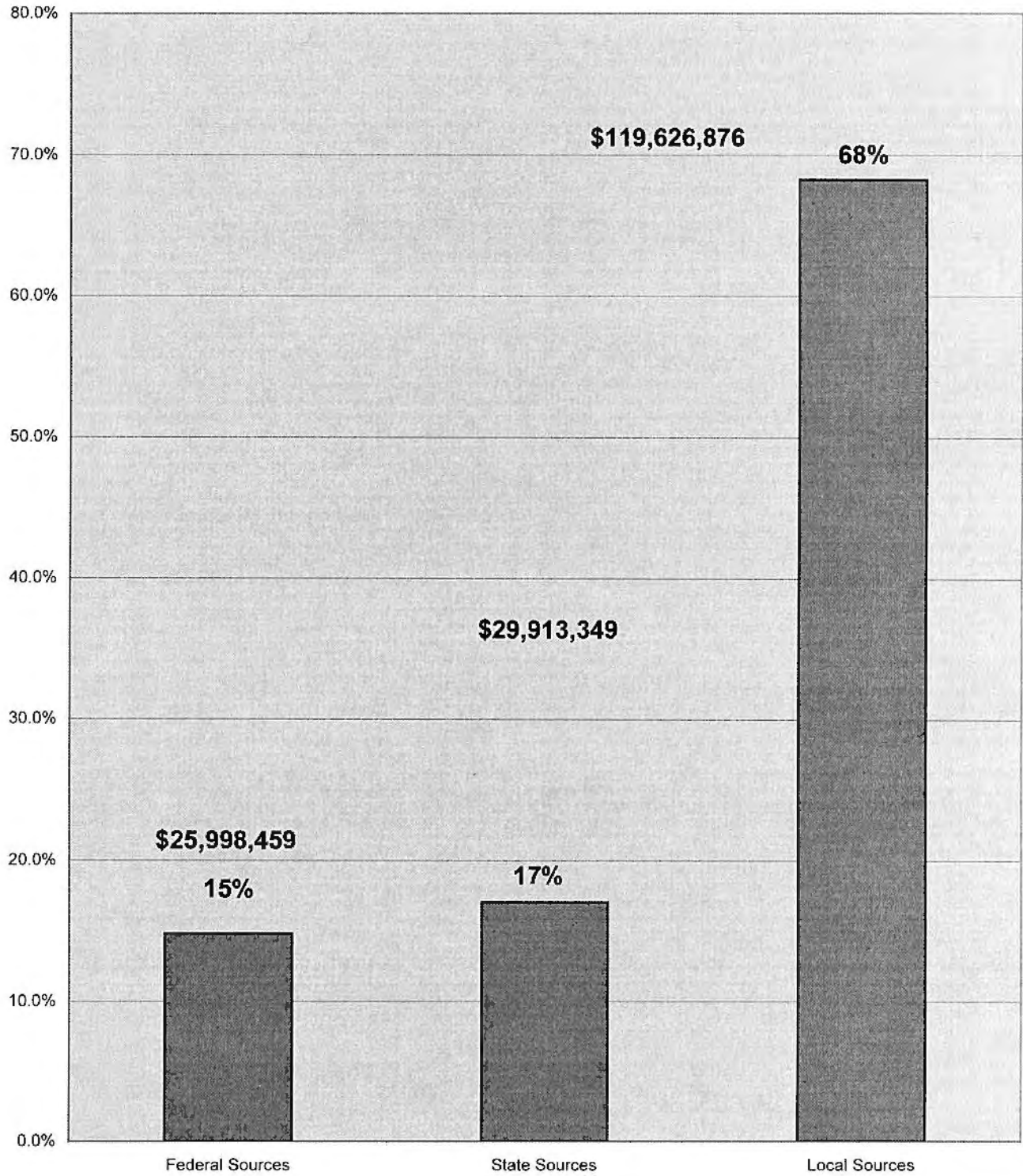
CHARLOTTE COUNTY PUBLIC SCHOOLS CONDENSED SUMMARY OF 2011-2012 BUDGET

ESTIMATED REVENUES	GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	INTERNAL SERVICE	TOTAL
Federal Sources	\$1,040,579	\$21,783,880	\$3,174,000	\$0	\$0	\$25,998,459
State Sources	28,794,062	\$429,587	579,700	110,000		29,913,349
Local Sources	79,530,747	\$2,542,575	20,000	19,699,083	17,834,471	119,626,876
TOTAL REVENUES	\$109,365,388	\$24,756,042	\$3,773,700	\$19,809,083	\$17,834,471	\$175,538,684
Non-Revenue Sources		\$0				\$0
Transfers In	4,800,000	\$8,513,782	4,018,121			17,331,903
FUND BALANCES-Beginning of year	16,419,972	\$1,814,683	4,670,513	45,116,238	2,813,135	70,834,541
TOTAL REVENUES AND BALANCES	\$130,585,360	\$35,084,507	\$12,462,334	\$64,925,321	\$20,647,606	\$263,705,128
ESTIMATED APPROPRIATIONS						
Instructional	\$73,994,416	\$6,245,217	\$0	\$0	\$0	\$80,239,633
Pupil Personnel Services	7,224,205	\$1,012,352				8,236,557
Instructional Media Services	1,492,911	\$1,189			212,471	1,706,571
Instructional & Curriculum Development Services	3,183,221	\$3,522,174				6,705,395
Instructional Staff Training	1,149,882	\$1,641,546				2,791,428
Instructional Related Technology	482,854	\$124,751				607,605
Board of Education	925,185	\$0				925,185
General Administration	328,040	\$529,921				857,961
School Administration	8,042,022	\$118,831				8,160,853
Facilities Acquisition & Construction		\$12,049,464		46,675,370		58,724,834
Fiscal Services	968,900	\$61,202				1,030,102
Food Services		\$8,826,528				8,826,528
Central Services	2,649,121	\$229,815			17,536,150	20,415,086
Pupil Transportation Services	6,815,165	\$199,074				7,014,239
Operation of Plant	11,742,526	\$35,715				11,778,241
Maintenance of Plant	3,599,371	\$0				3,599,371
Administrative Technology Services	1,350,192	\$600				1,350,792
Community Services	162,278	\$0				162,278
Debt Services	350,000	\$0	4,004,700			4,354,700
TOTAL EXPENDITURES	\$124,460,289	\$34,598,379	\$4,004,700	\$46,675,370	\$17,748,621	\$227,487,359
Transfers Out	0	\$0		17,331,903		17,331,903
FUND BALANCES- End of year	6,125,071	\$486,128	8,457,634	918,048	2,898,985	18,885,866
TOTAL EXPENDITURES, TRANSFERS & BALANCES	\$130,585,360	\$35,084,507	\$12,462,334	\$64,925,321	\$20,647,606	\$263,705,128

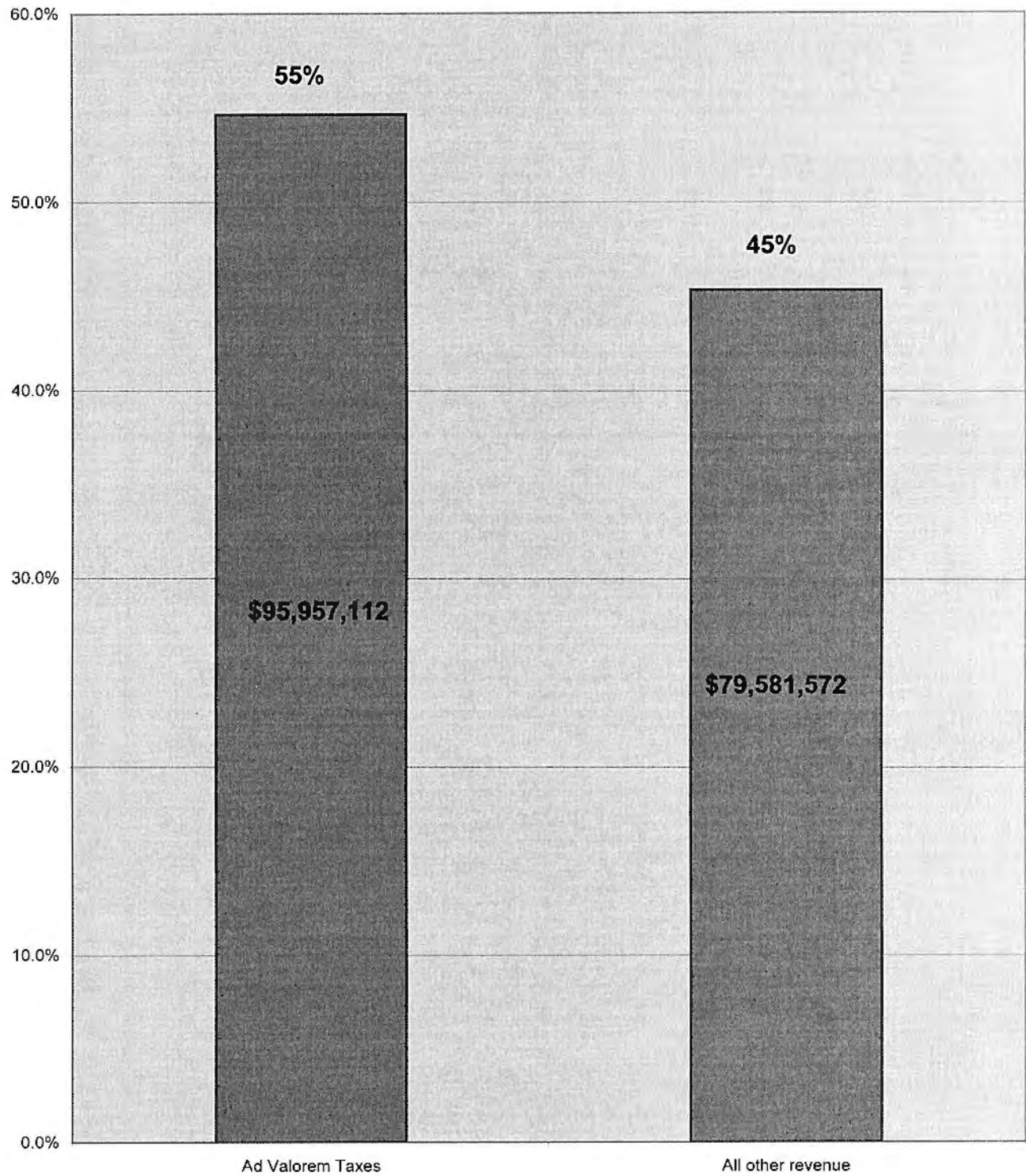
ALL FUNDS
FUND AS A PERCENT OF TOTAL



**ALL FUNDS
REVENUE SOURCES**



**ALL FUNDS
PROPERTY TAXES AND ALL OTHER REVENUES**



GROSS TAXABLE VALUE OF PROPERTY, MILLAGE RATES and TAXES

	2009-2010	2010-2011	2011-2012
A. Gross Taxable Value (billions)	\$16.672	\$14.637	\$13.610
B. Tax Levies on Non-Exempt Property(Mills)			
Nonvoted			
1. District School Taxes			
Required Local Effort	4.8120	5.2170	5.0960
Prior Period Funding Adjustment	0.0470	0.1260	0.0000
Discretionary	0.7480	0.7480	0.7480
Supplemental Discretionary	0.0000	0.0000	0.0000
Critical Need Operating	0.2500	0.2500	0.0000
Total District School Taxes	5.8570	6.3410	5.8440
2. Capital Improvement	1.5000	1.5000	1.5000
Total Nonvoted	7.3570	7.8410	7.3440
Voted			
3. Debt Service - County Wide	0.0000	0.0000	0.0000
DISTRICT TOTAL	7.3570	7.8410	7.3440
Millage Increase (-)Decrease	0.9970	0.4840	-0.4970
Millage Percent Increase (-)Decrease	15.7%	6.6%	-6.3%
Homestead School Tax Example:			
Assessed Value of Homestead	\$200,000	\$200,000	\$200,000
Less Homestead Exemption	25,000	25,000	25,000
Taxable Value	\$175,000	\$175,000	\$175,000
Total School Taxes	\$1,287.48	\$1,372.18	\$1,285.20
Total School Tax Increase(Decrease)	\$174.48	\$84.70	(\$86.98)
Percent increase	15.7%	6.6%	-6.3%

GENERAL FUND
SCHOOL FUNDING FORMULA
REVENUE PER STUDENT

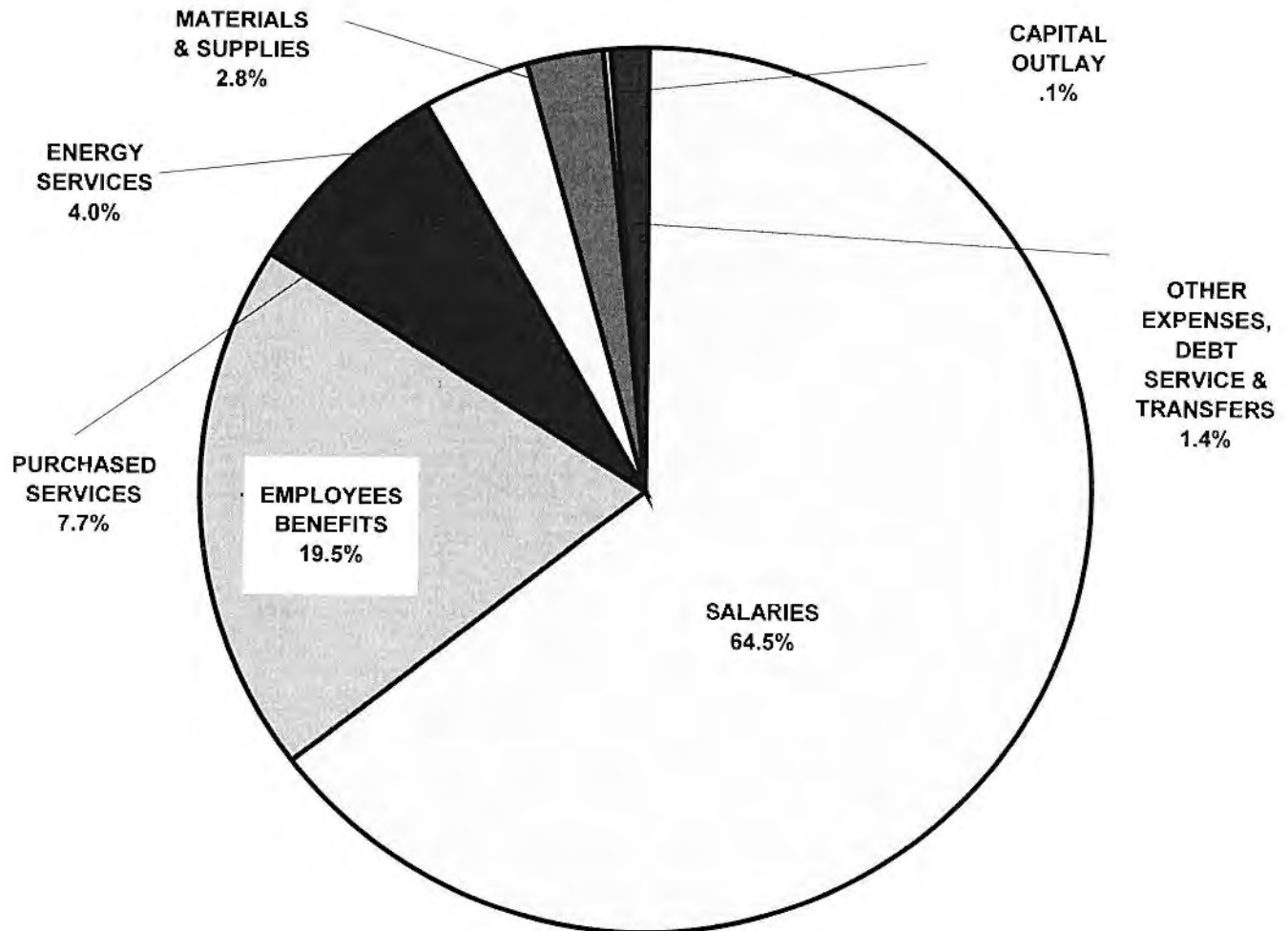
YEAR	Dollars per unweighted full time student		Annual percent increase -decrease
2011-2012*	\$6,301.72		-10.47%
2010-2011*	\$7,038.85	B	-0.92%
2009-2010*	\$7,104.43	A	3.89%
2008-2009*	\$6,838.27		-4.82%
2007-2008*	\$7,184.39		5.61%
2006-2007*	\$6,803.01		11.94%
2005-2006*	\$6,077.38		6.42%
2004-2005*	\$5,710.84		7.24%
2003-2004*	\$5,325.11		6.63%
2002-2003*	\$4,993.89		4.29%
2001-2002*	\$4,788.55		-1.63%
2000-2001	\$4,867.72		3.51%
1999-2000	\$4,702.72		1.83%
1998-1999	\$4,618.04		1.31%
1997-1998	\$4,558.38		2.54%
1996-1997	\$4,445.41		1.57%
1995-1996	\$4,376.68		2.27%
1994-1995	\$4,279.60		6.60%
1993-1994	\$4,014.71		4.18%
1992-1993	\$3,853.61		-0.07%
1991-1992	\$3,856.30		-2.49%

* Excludes State school recognition awards. In prior years school recognition awards were received in addition to the school funding formula and are therefore not reflected in prior year per student amounts. School recognition awards are granted directly to individual schools, based on performance outcomes, to be used solely at the schools' discretion. Typically, schools have used these funds to provide bonuses to staff.

A - includes Federal Education Stabilization Funds of \$5,532,787,
.25 mills critical operating millage of \$4,004,815 and excludes
3.3 million in Federal Education Jobs bill funds

B - includes Federal Education Stabilization Funds of \$5,379,421 and
.25 mills critical operating millage of \$3,512,506

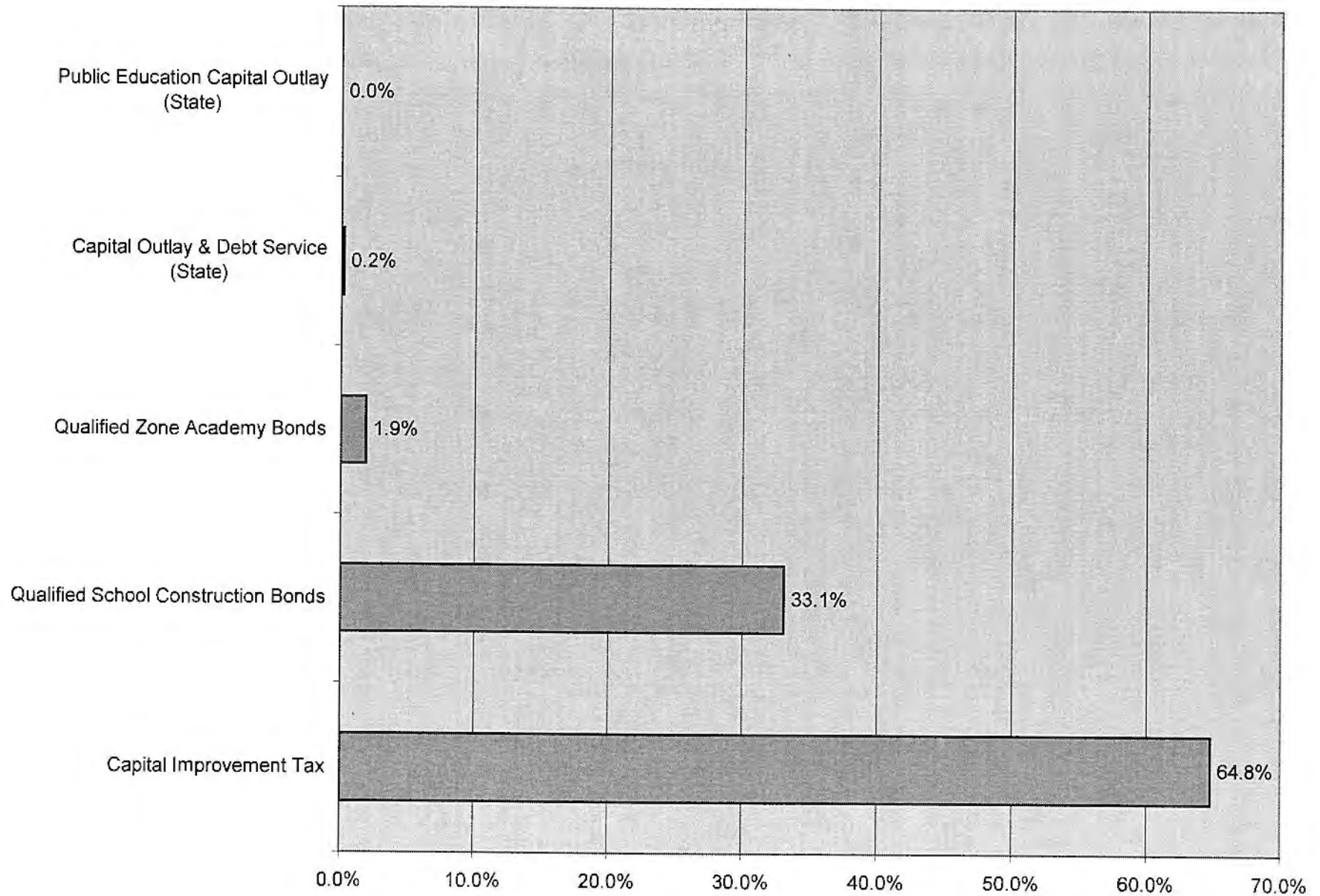
**GENERAL FUND and ARRA EDUCATION STABILIZATION FUND
APPROPRIATIONS BY OBJECT**



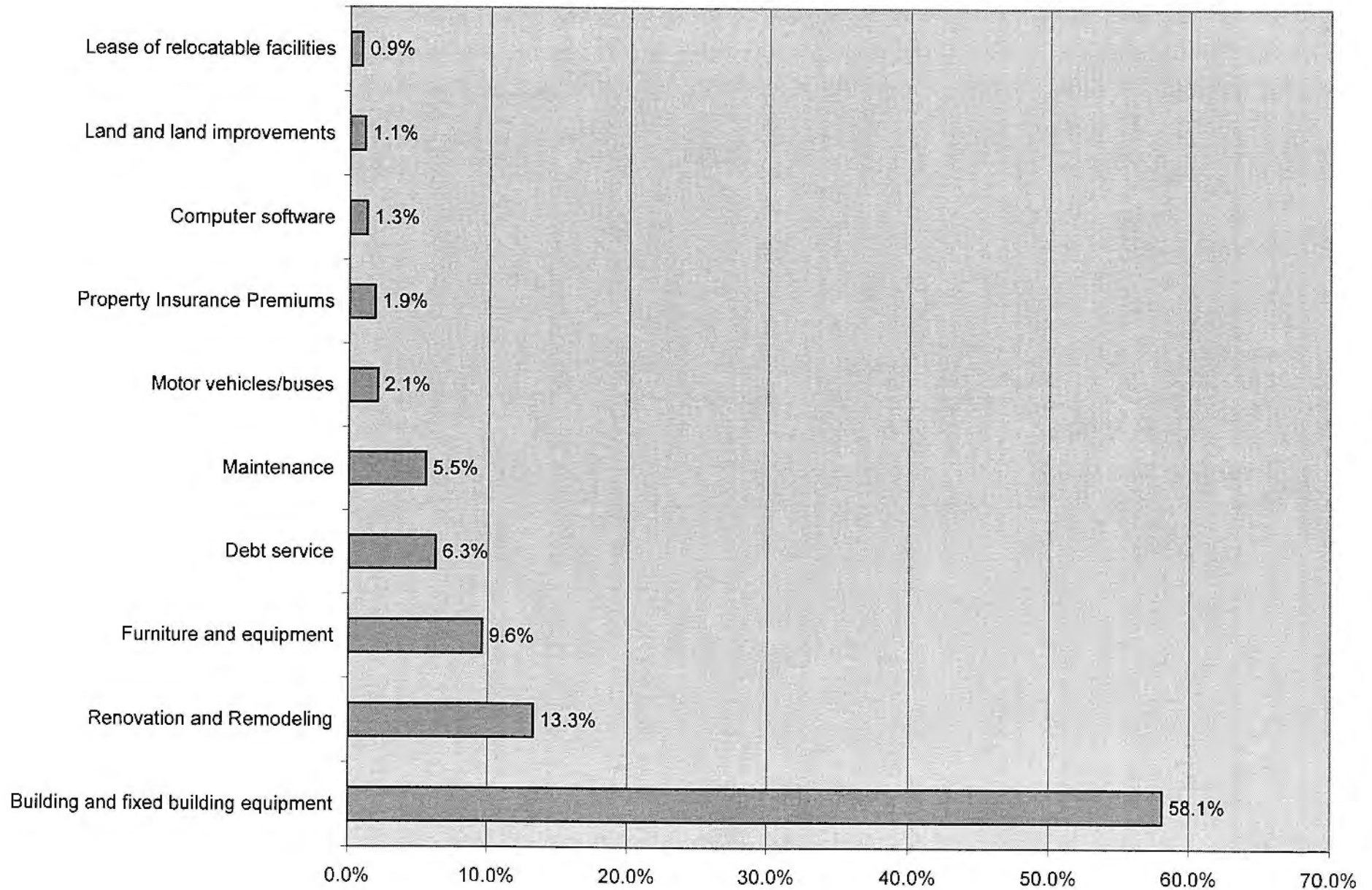
GENERAL FUND and ARRA EDUCATION STABILIZATION FUND
FUNCTION APPROPRIATIONS BY
DECLINING ORDER OF SIZE

	General Total	Percent of Budget
Instructional Services	\$73,994,416	59.5%
Operation of Plant	\$11,742,526	9.4%
School Administration	\$8,042,022	6.5%
Pupil Personnel Services	\$7,224,205	5.8%
Pupil Transportation Services	\$6,815,165	5.5%
Maintenance of Plant	\$3,599,371	2.9%
Instructional and Curriculum Development Services	\$3,183,221	2.6%
Central Services	\$2,649,121	2.1%
Instructional Media Services	\$1,492,911	1.2%
Administrative Technology Services	\$1,350,192	1.1%
Instructional Staff Training Services	\$1,149,882	0.9%
Fiscal Services	\$968,900	0.8%
Board of Education	\$925,185	0.7%
Instructional Related Technology	\$482,854	0.4%
Debt Service - Interest	\$350,000	0.3%
General Administration	\$328,040	0.3%
Community Services	\$162,278	0.1%
Total Appropriations	<u>\$124,460,289</u>	<u>100.0%</u>

PERCENTAGE OF TOTAL CAPITAL PROJECTS FUNDS SOURCES
2011-2012 TOTAL \$64,925,321



PERCENTAGE OF CAPITAL PROJECTS FUNDS APPROPRIATIONS
2011-2012 TOTAL \$64,007,273



DISTRICT ORGANIZATION AND POLICY

Public schools in Florida operate within the framework of the Florida School Laws, Chapters 1000-1013, Florida Statutes. Charlotte County Public Schools is a body corporate with the powers and duties specified in Florida Statutes 1001.30.

The five School Board members are elected for four-year terms at the November general election from five district school board member residence areas, which are approximately equal in population. Each School Board member is charged with representing the entire district.

Responsibility for the administration and management of the schools and for the supervision of instruction in the district is vested in the Superintendent as the Secretary and Executive Officer of the School Board.

BUDGET CALENDAR

The budget process and schedule for school districts is largely set by Florida State statute and regulations. The general schedule is as follows:

November- January	School Board Workshops and approves District Goals
November	Estimated Full time equivalent student projections by program submitted to the Florida Department of Education.
January- April	Schools and departments submit capital outlay requests, additional personnel requests, and other expenditure requests; Preliminary personnel allocations made for schools and departments.
May	Superintendent reviews preliminary requests, develops preliminary budget.
June	Florida Department of Education issues revenue planning document based on legislative outcomes; Superintendent makes necessary budget revisions.
July	School Board review and preparation of Tentative Budget. Fiscal year starts; Board holds first public hearing, sets maximum millage rates for year, adopts Tentative Budget.
August	Revise Tentative Adopted Budget; revise preliminary allocations.
September	Board Holds Final Public Hearing; sets millage rates, adopts Final budget.

SCHOOL FUNDING FORMULA

In 1973, the Florida Legislature passed the Florida Education Finance Program (FEFP) with the following purpose:

"To guarantee to each student in the public school system the availability of programs and service appropriate to his educational needs which are substantially equal to those available to any similar student notwithstanding geographic differences and varying local economic factors." Section 236.021(1), F.S.

The FEFP determines the budget level for each school district, including both state and local revenue sources. The FEFP uses a formula to recognize (1) varying local property tax values, (2) varying program costs, (3) price level difference between districts, and (4) differences in per student costs for equivalent educational programs due to sparsity and dispersion of student populations.

The State Legislature determines on an annual basis how much is to be raised state wide through local property taxes and how much is to be funded through state revenues. The Department of Education (DOE) then determines the required local effort millage rate (RLE) that must be levied to generate the required local share. The district must impose the DOE established millage rate in order to obtain the state share of funding for the district.

The Legislature also establishes additional operating millage rates which the district may impose. This includes the discretionary and critical needs operating millages. The .25 critical operating needs millage expired in the 2010-2011 fiscal year. The district may impose less than, but not more than, the set discretionary rates. As a practical matter, the discretionary millage rate is required to maintain district programs at basic operating level.

In addition to FEFP funding for operations, the state provides funds for transportation, instructional materials, class size reduction and some other minor programs on a categorical formula basis. These funds must be spent for those designated purposes.

Also, state law allows each district to levy up to 1.5 mills for capital outlay and maintenance. Also, the state provides some allocations for Capital projects through Public Education and Capital Outlay funds (PECO), Classrooms First (Lottery) and Capital Outlay and Debt Services Funds (CO & DS).

BUDGET APPROPRIATIONS

State regulations require that the School District budget be presented on the basis of "fund, function and object". The Board builds the budget in this way by accumulating function/object appropriations by location and project. That is, by summarizing all location and project budgets by function and object the state required format is derived. This procedure provides the school board with a principal or director that is responsible to insure that expenditures by each location and project are consistent with the approved

budget. In the budget document, information is also presented on the basis of organizational unit.

General Fund Budget Appropriations

School Budget Allocations

Personnel allocations are based on various staffing requirements (enrollment, program needs, State constitution class size requirements, etc.) within the framework of the district staffing formula.

Other expenditure allocations are based on student population and made to schools for all non-personnel costs of Instruction, Pupil Personnel, Media, and School Administration functions. Its distribution to the various functions is left to the schools discretion.

Copy cost allocation is an annual per student allocation to schools intended to help cover copy costs and is added directly to the schools other expenditure budget.

State and district categorical project allocations are restricted allocations that must be expended for specific purposes and are monitored on a project basis by the projects coordinator. Schools receive categorical allocations for textbooks (instructional materials) and Instructional Technology.

Operation of Plant - Allocations for various Operation of Plant expenditures (electricity, water, telephone, etc.) for each school/facility are determined and monitored at the central office level and are reviewed with Principals/directors on an as needed basis.

Custodial Supplies Allocations for each location are under the control of the site administrator. This allocation is based on a combination of facility population and square footage.

District Budget/Location Expense allocations - These allocations are made on a district wide basis but expended out on an actual location basis; for example substitute teachers and custodial overtime.

District Budget/District Expense allocations -These are district level budget allocation that are district level expenditures not attributable to specific locations. For example, terminal leave pay and the Crossroads Wilderness Contract.

District Department Staff allocations - Departments are not given an allocation as are schools, but prepare conventional budget requests that are subject to the review of the Superintendent.

Debt Service Funds Appropriations

An allocation for each debt service fund is made in the amount required to pay the debt, interest and fees coming due during the budget year.

Capital Projects Funds Appropriations

Capital project funds appropriations are generally categorized into three broad areas:

- 1) Major construction, remodeling, renovation, and site acquisition projects. These are generally projects with an estimated cost in excess of five hundred thousand dollars (\$500,000) and are identified separately in the project list.
- 2) Other projects that are of an ongoing nature to the school district, such as floor covering replacement, minor remodeling and renovation, new and replacement equipment purchases, bus purchases, etc.. These projects and their respective allocations are also identified separately in the list of capital outlay projects.
- 3) Transfers to general fund for maintenance and equipment.

Special Revenue Fund Appropriations

Grant applications are approved by the school board prior to being submitted to the granting agency. Special revenue fund entitlement grant appropriations are reflected in the budget subject to approval by the respective funding agency.

Insurance/FEMA Special Revenue Fund-

Fund established to account for the uses of insurance and FEMA proceeds resulting from Hurricane Charley.

Food Service Fund Appropriations

The food service department prepares its budget based on the number of projected lunches to be served at each location.

Special Project Center Appropriations

The Special Project Center budget is based on the projected service requirements for each of the Districts within the consortium.

Employees Benefits Program Appropriations

The Employees Benefits Program budget is based on the estimated cost of providing health insurance and other optional cafeteria plan coverage's.

The school district budget and parts thereof must balance. The proposed appropriations, plus transfers out and reserves cannot exceed the estimated revenues, transfers in, and balances on a fund by fund basis.

ASSESSMENTS AND TAX LEVIES

	2009-2010	2010-2011	2010-2012
A. Gross Taxable Value (billions)	\$16.672	\$14.637	\$13.610
B. Tax Levies on Non-Exempt Property(Mills)			
Nonvoted *			
1. District School Taxes			
Required Local Effort	4.8120	5.2170	5.0960
Prior Period Funding Adjustment	0.0470	0.1260	0.0000
Discretionary	0.7480	0.7480	0.7480
Supplemental Discretionary	0.0000	0.0000	0.0000
Critical Need Operating	0.2500	0.2500	0.0000
Total District School Taxes	<u>5.8570</u>	<u>6.3410</u>	<u>5.8440</u>
2. Capital Improvement	<u>1.5000</u>	<u>1.5000</u>	<u>1.5000</u>
Total Nonvoted	7.3570	7.8410	7.3440
Voted **			
3. Debt Service - County Wide	<u>0.0000</u>	<u>0.0000</u>	<u>0.0000</u>
DISTRICT TOTAL	<u><u>7.3570</u></u>	<u><u>7.8410</u></u>	<u><u>7.3440</u></u>
Millage Increase (-)Decrease	0.9970	0.4840	-0.4970
Millage percent Increase (-)Decrease	15.7%	6.6%	-6.3%

* Refer to page 3-3 School Funding Formula for an explanation of these millage rates.

GENERAL FUND REVENUE

	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
<i>Florida Education Finance Program(FEFP)*</i>					
(*State School Funding Formula)					
State General Revenue	-\$8,640,412	-\$5,438,824	-\$2,374,527	\$3,064,297	-56.34%
State Virtual Education Contribution			\$13,721	\$13,721	
State Supplemental Academic Instruction	3,800,584	3,726,765	3,516,414	-210,351	-5.64%
State Safe Schools	458,891	427,493	421,446	-6,047	-1.41%
State Summer Reading Program	668,450	653,780	618,367	-35,413	-5.42%
State McKay Scholarships	380,032	402,763	401,000	-1,763	-0.44%
State Lead Teacher Program	215,757	206,099	194,181	-11,918	-5.78%
State Instructional Materials	1,421,273	1,356,699	1,289,885	-66,814	-4.92%
State Lottery	45,200	59,865	45,223	-14,642	-24.46%
State School Recognition Awards	873,068	792,170	739,359	-52,811	-6.67%
State DJJ supplement	40,396	34,883	38,064	3,181	9.12%
State Transportation	3,361,014	3,385,878	3,276,127	-109,751	-3.24%
State Class Size Reduction	17,280,235	17,390,789	17,057,944	-332,845	-1.91%
Subtotal State FEFP	\$19,904,488	\$22,998,360	\$25,237,204	\$2,238,844	9.73%
Local Ad Valorem Tax Levies	89,878,709	83,449,773	76,358,029	-7,091,744	-8.50%
Total FEFP	\$109,783,197	\$106,448,133	\$101,595,233	-\$4,852,900	-4.56%
<i>Federal Sources</i>					
Navy Jr. Officer Training Course	\$152,109	\$165,000	\$165,000	\$0	0.00%
Medicaid reimbursement	800,790	800,000	800,000	0	0.00%
Miscellaneous Federal Grants	10,122	55,142	75,579	20,437	37.06%
Total Federal Sources	\$963,021	\$1,020,142	\$1,040,579	\$20,437	2.00%
<i>Other State Sources</i>					
State Workforce Development	\$2,643,764	\$2,575,850	\$2,662,250	\$86,400	3.35%
State Adult Handicapped	54,704	51,979	51,979	0	0.00%
CO & DS Withheld Admin. Expense	10,302	10,548	10,548	0	0.00%
Racing Commission Funds	148,833	148,833	148,833	0	0.00%
State License Tax	81,913	82,620	80,000	-2,620	-3.17%
Voluntary Pre-k Program	611,315	605,420	494,248	-111,172	-18.36%
Miscellaneous State Sources	132,131	302,611	109,000	-193,611	-63.98%
Total Other State Sources	\$3,682,962	\$3,777,861	\$3,556,858	-\$221,003	-5.85%
<i>Other Local Sources</i>					
Critical Need Ad Valorem Tax Levy	\$4,026,424	\$3,497,475	\$0	-\$3,497,475	-100.00%
Prior Periods Adjustment Tax Levy	\$759,645	\$1,762,727	\$0	-\$1,762,727	-100.00%
Tax Redemptions	\$628,855	\$123,281	\$0	-\$123,281	-100.00%
Rental of School Facilities	146,660	115,627	121,084	5,457	4.72%
Interest on Investments	187,970	38,823	30,000	-8,823	-22.73%
Gift, Grants and Bequests	661,647	909,724	693,017	-216,707	-23.82%
Adult Vocational Course Fees	571,796	613,770	636,300	22,530	3.67%
Financial Aid Fees	48,963	54,628	56,700	2,072	3.79%
Other Authorized Fees	38,156	11,788	8,400	-3,388	-28.74%
Trans. Services for School Activities	239,220	253,059	240,000	-13,059	-5.16%
Federal Indirect Cost Receipt	702,990	721,780	720,000	-1,780	-0.25%
Other Local Sources	1,250,616	1,099,721	667,217	-432,504	-39.33%
Total Other Local Sources	\$9,262,942	\$9,202,403	\$3,172,718	-\$6,029,685	-65.52%

GENERAL FUND REVENUE

	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
<i>Transfers</i>					
From Capital Projects Funds				0	
Property Insurance Premium	1,180,000	1,200,000	1,200,000	0	0.00%
Maintenance	3,518,934	3,604,946	3,550,000	-54,946	-1.52%
Equipment	77,031	192,188	50,000	-142,188	-73.98%
Total Transfers	\$4,775,965	\$4,997,134	\$4,800,000	-\$197,134	-3.94%
Total Revenue and Transfers In	\$128,468,087	\$125,445,673	\$114,165,388	-\$11,280,285	-8.99%
<i>Beginning Fund Balance</i>	\$10,950,257	\$14,710,111	\$16,419,972	\$1,709,861	11.62%
Total	<u>\$139,418,344</u>	<u>\$140,155,784</u>	<u>\$130,585,360</u>	<u>-\$9,570,424</u>	<u>-6.83%</u>
SUMMARY					
Florida Education Finance Program	\$109,783,197	\$106,448,133	\$101,595,233	-\$4,852,900	-4.56%
Federal Sources	963,021	1,020,142	1,040,579	20,437	2.00%
Other State Sources	3,682,962	3,777,861	3,556,858	-221,003	-5.85%
Other Local Sources	9,262,942	9,202,403	3,172,718	-6,029,685	-65.52%
Transfers	4,775,965	4,997,134	4,800,000	-197,134	-3.94%
Beginning Fund Balance	10,950,257	14,710,111	16,419,972	1,709,861	11.62%
Total	<u>\$139,418,344</u>	<u>\$140,155,784</u>	<u>\$130,585,360</u>	<u>-\$9,570,424</u>	<u>-6.83%</u>
SUMMARY BY SOURCE					
Federal	\$963,021	\$1,020,142	\$1,040,579	\$20,437	2.00%
State	23,587,450	26,776,221	28,794,062	2,017,841	7.54%
Local	99,141,651	92,652,176	79,530,747	-13,121,429	-14.16%
Transfers	4,775,965	4,997,134	4,800,000	-197,134	-3.94%
Beginning Balance	10,950,257	14,710,111	16,419,972	1,709,861	11.62%
Total	<u>\$139,418,344</u>	<u>\$140,155,784</u>	<u>\$130,585,360</u>	<u>-\$9,570,424</u>	<u>-6.83%</u>
Unweighted Full Time Equivalent Students	16,561.29	16,285.32	16,004.49	-280.83	-1.72%
Total Available per UFTE	\$8,218	\$8,404	\$7,946	-\$458	-5.46%

Note: Total funds available have been reduced by adult program revenues in the amount of \$3,319,229, \$3,296,227, and \$3,407,229 respectively for 2009-2010, 2010-2011 and 2011-2012 in order to provide comparability in the calculation of total available per FTE.

GENERAL FUND APPROPRIATIONS

Function **5000 Instructional Services**

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$51,515,388	\$49,368,221	\$52,378,229	\$3,010,008	
Benefits	15,722,769	15,884,270	15,003,589	-880,681	
Services	2,787,584	3,086,899	3,358,098	271,199	
Energy	12,874	12,313	5,350	-6,963	
Supplies	1,035,954	1,789,736	2,206,909	417,173	
Capital Outlay	409,631	95,271	87,587	-7,684	
Other	1,397,071	1,344,678	954,654	-390,024	
Total	\$72,881,271	\$71,581,388	\$73,994,416	\$2,413,028	3.37%
Positions					
Teachers	1009.70	1010.70	958.38	-52.32	
Teacher Aides/Paraprofessionals	42.00	42.16	165.10	122.94	
Occupational Therapist	4.00	4.00	4.00	0.00	
Physical Therapist	1.00	1.00	1.00	0.00	
	1,056.70	1,057.86	1,128.48	70.62	

GENERAL FUND APPROPRIATIONS

Function 6100 Pupil Personnel Services

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$5,585,673	\$5,596,813	\$5,228,301	-\$368,512	
Benefits	1,737,013	1,798,471	1,457,565	-340,906	
Services	497,240	443,680	461,864	18,184	
Energy	1,314	1,055	1,000	-55	
Supplies	65,204	64,215	72,675	8,460	
Capital Outlay	5,100	2,766	2,800	34	
Other	4,848	2,889	0	-2,889	
Total	\$7,896,392	\$7,909,889	\$7,224,205	-\$685,684	-8.67%

Positions

Assistant Superintendent	0.88	0.93	0.50	-0.43
Director/Supervisors/Manager	4.50	4.50	4.50	0.00
High School Athletic Directors	1.20	1.20	1.20	0.00
Guidance Counselors	30.00	30.00	26.00	-4.00
Student Deans	11.00	11.00	9.00	-2.00
Occupational Specialist	5.00	5.00	7.00	2.00
Clerical Staff	13.45	13.45	11.60	-1.85
Investigator	1.00	0.00	0.00	0.00
School Psychologist	11.00	11.00	9.00	-2.00
Security paraprofessionals	7.50	7.00	8.00	1.00
Teacher Aides/Paraprofessionals	3.59	1.84	1.28	-0.56
School Nurses	21.00	21.00	21.00	0.00
School Social Workers	8.50	8.50	8.50	0.00
	118.62	115.42	107.58	-7.84

GENERAL FUND APPROPRIATIONS

Function **6200 Instructional Media Services**

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$1,380,204	\$1,366,557	\$901,449	-\$465,108	
Benefits	415,785	428,337	227,489	-200,848	
Services	220,264	216,406	251,323	34,917	
Energy	0	0	1,000	1,000	
Supplies	18,994	17,170	87,242	70,072	
Capital Outlay	104,055	90,157	24,358	-65,799	
Other	0	474	50	-424	
Total	\$2,139,302	\$2,119,101	\$1,492,911	-\$626,190	-29.55%
Positions					
Director	0.75	0.40	0.40	0.00	
Media Specialists	20.00	20.00	13.00	-7.00	
Media Aides/Paraprofessionals	6.50	6.00	1.00	-5.00	
Clerical Staff Positions	0.50	0.50	0.00	-0.50	
Non Clerical Staff Position	1.78	1.78	1.58	-0.20	
	29.53	28.68	15.98	-12.70	

GENERAL FUND APPROPRIATIONS

Function **6300 Instructional and Curriculum Development Services**

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$2,484,952	\$2,562,322	\$2,433,526	-\$128,796	
Benefits	674,719	728,789	593,097	-135,692	
Services	44,669	48,847	88,220	39,373	
Energy	0	0	0	0	
Supplies	18,088	17,026	62,603	45,577	
Capital Outlay	1,042	531	200	-331	
Other	5,029	8,661	5,575	-3,086	
Total	\$3,228,499	\$3,366,176	\$3,183,221	-\$182,955	-5.44%
Positions					
Assistant Superintendent	1.05	1.00	0.50	-0.50	
Directors	4.50	4.50	5.00	0.50	
Assistant Director	1.00	1.00	1.00	0.00	
Coordinators	1.12	1.17	1.39	0.22	
Teachers on Special Assignment	6.00	5.10	5.05	-0.05	
Program and Staffing Specialists	11.98	11.03	11.53	0.50	
Manager	0.00	0.00	1.00	1.00	
Behavioral Specialist	1.00	1.00	1.00	0.00	
Reading Coach	1.00	1.00	0.00	-1.00	
ESE Liaisons	1.50	1.34	1.74	0.40	
Clerical Staff Positions	10.40	8.90	8.10	-0.80	
	39.55	36.04	36.31	0.27	

GENERAL FUND APPROPRIATIONS

Function **6400 Instructional Staff Training Services**

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$579,422	\$769,553	\$866,037	\$96,484	
Benefits	141,486	191,226	142,459	-48,767	
Services	28,964	55,709	84,414	28,705	
Energy	0	55		-55	
Supplies	20,726	12,001	30,772	18,771	
Capital Outlay	2,932	1,617	0	-1,617	
Other	57,447	91,054	26,200	-64,854	
Total	\$830,977	\$1,121,215	\$1,149,882	\$28,667	2.56%
Positions					
Director	1.00	1.00	0.50	-0.50	
Coordinator	1.00	1.00	1.00	0.00	
Technology Trainers	2.00	2.00	3.00	1.00	
Reading Coaches	0.00	0.00	2.00	2.00	
Certification Specialist	1.00	1.00	1.00	0.00	
Clerical Staff Positions	1.00	1.00	1.00	0.00	
	6.00	6.00	8.50	2.50	

GENERAL FUND APPROPRIATIONS

Function **6500 Instructional Related Technology**

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$113,640	\$95,676	\$100,826	\$5,150	
Benefits	33,474	31,460	23,028	-8,432	
Services	325,955	351,339	355,300	3,961	
Energy	0	0	0	0	
Supplies	278	810	1,450	640	
Capital Outlay	3,370	7,917	1,500	-6,417	
Other	427	743	750	7	
Total	\$477,144	\$487,945	\$482,854	-\$5,091	-1.04%
Positions					
Director	1.00	0.60	0.60	0.00	
Technology Buyer	1.00	1.00	1.00	0.00	
	2.00	1.60	1.60	0.00	

GENERAL FUND APPROPRIATIONS

Function **7100 Board of Education**

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$173,768	\$177,097	\$201,086	\$23,989	
Benefits	143,565	132,276	416,399	284,123	
Services	199,695	457,581	286,402	-171,179	
Energy	0	0	0	0	
Supplies	750	457	847	390	
Capital Outlay	0	0	0	0	
Other	17,262	20,596	20,451	-145	
Total	\$535,040	\$788,007	\$925,185	\$137,178	17.41%
Positions					
Board Members	5.00	5.00	5.00	0.00	
Clerical Staff Positions	0.50	0.50	1.00	0.50	
	5.50	5.50	6.00	0.50	

GENERAL FUND APPROPRIATIONS

Function 7200 General Administration

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$266,363	\$343,618	\$241,936	-\$101,682	
Benefits	58,553	78,105	50,011	-28,094	
Services	20,807	19,873	21,257	1,384	
Energy	0	0	0	0	
Supplies	3,265	3,465	3,000	-465	
Capital Outlay	225	0	0	0	
Other	12,882	12,341	11,836	-505	
Total	\$362,095	\$457,402	\$328,040	-\$129,362	-28.28%
Positions					
Superintendent	1.00	1.00	1.00	0.00	
Clerical Staff Positions	1.00	1.00	1.00	0.00	
	2.00	2.00	2.00	0.00	

GENERAL FUND APPROPRIATIONS

Function **7300 School Administration**

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$5,343,064	\$5,788,103	\$6,128,123	\$340,020	
Benefits	1,766,847	1,929,424	1,803,803	-125,621	
Services	49,431	39,939	39,828	-111	
Energy	0	0	0	0	
Supplies	49,138	48,271	54,579	6,308	
Capital Outlay	1,402	1,975	491	-1,484	
Other	13,081	48,893	15,198	-33,695	
Total	\$7,222,963	\$7,856,605	\$8,042,022	\$185,417	2.36%
Positions					
School Principals	19.00	20.00	20.23	0.23	
School Assistant Principals	10.42	12.11	22.50	10.39	
Coordinator-the Academy at CTC	1.00	0.00	0.00	0.00	
Clerical Staff Positions	97.14	97.04	92.83	-4.21	
	127.56	129.15	135.56	6.41	

GENERAL FUND APPROPRIATIONS

Function 7400 Facility acquisition and construction

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Capital Outlay	\$0	\$0	\$0	\$0	
Total	\$0	\$0	\$0	\$0	

Function 7500 Fiscal Services

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$786,290	\$781,633	\$743,573	-\$38,060	
Benefits	237,629	244,716	193,386	-51,330	
Services	25,219	24,252	25,241	989	
Energy	0	0	0	0	
Supplies	4,965	5,589	6,000	411	
Capital Outlay	0	0	0	0	
Other	440	395	700	305	
Total	\$1,054,543	\$1,056,585	\$968,900	-\$87,685	-8.30%

Positions

Directors	2.00	2.00	2.00	0.00
Finance/Budget Specialist	0.60	0.60	0.63	0.03
Accounting/Payroll Manager	1.00	1.00	1.00	0.00
Internal Accounts Accountant	1.00	1.00	1.00	0.00
Clerical Staff Positions	12.00	10.00	8.00	-2.00
	16.60	14.60	12.63	-1.97

GENERAL FUND APPROPRIATIONS

Function **7700 Central Services**

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$1,859,810	\$1,694,607	\$1,724,858	\$30,251	
Benefits	605,835	558,940	487,072	-71,868	
Services	504,990	205,675	277,403	71,728	
Energy	14,153	13,710	15,900	2,190	
Supplies	99,025	100,389	94,989	-5,400	
Capital Outlay	1,171	10,242	3,500	-6,742	
Other	131,838	114,002	45,399	-68,603	
Total	\$3,216,822	\$2,697,565	\$2,649,121	-\$48,444	-1.80%
Positions					
Assistant Superintendent	1.25	1.25	1.25	0.00	
Directors	2.00	2.00	2.00	0.00	
Human Resource manager	1.50	0.50	1.00	0.50	
Energy Educator	1.00	1.00	1.00	0.00	
Communications Manager	0.75	0.75	0.75	0.00	
Risk Specialist	1.00	1.00	1.00	0.00	
Personnel Specialist	1.00	1.00	1.00	0.00	
Purchasing Specialist	1.00	1.00	1.00	0.00	
Clerical Staff Positions	19.60	16.60	15.50	-1.10	
Warehouse Manager	1.00	1.00	1.00	0.00	
Non Clerical Staff Positions	12.00	10.00	10.00	0.00	
	42.10	36.10	35.50	-0.60	

GENERAL FUND APPROPRIATIONS

Function 7800 Pupil Transportation Services

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$3,112,829	\$3,317,930	\$3,352,641	\$34,711	
Benefits	1,637,207	1,608,704	1,480,889	-127,815	
Services	282,063	313,952	199,605	-114,347	
Energy	644,067	1,008,040	1,378,500	370,460	
Supplies	253,180	227,306	285,000	57,694	
Capital Outlay	92	3,671	0	-3,671	
Other	137,053	154,571	118,530	-36,041	
Total	\$6,066,491	\$6,634,174	\$6,815,165	\$180,991	2.73%

Positions

Assistant Superintendent	0.25	0.25	0.25	0.00
Executive Secretary	0.25	0.25	0.25	0.00
Director	1	1	1	0.00
Operations Manager	1	1	1	0.00
Routing and Scheduling Manager	1	1	1	0.00
Safety and Training Manager	1	1	1	0.00
Service Manager	1	1	1	0.00
Foreman	1	1	1	0.00
Route Coordinator	1	1	1	0.00
Road Observer	1	1	1	0.00
Mechanic	8	8	8	0.00
Mechanic Helper	3	3	3	0.00
Dispatcher	4	4	4	0.00
Bus Driver	94	91	92	1.00
Bus Attendent	27	27	29	2.00
Operations Bus Driver	6	6	1	-5.00
Clerical Staff Positions	3	3	3	0.00
	153.50	150.50	148.50	-2.00

GENERAL FUND APPROPRIATIONS

Function 7900 Operation of Plant

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$3,033,365	\$3,204,708	\$3,212,311	\$7,603	
Benefits	1,523,974	1,480,451	1,355,645	-124,806	
Services	2,929,523	3,352,772	3,101,517	-251,255	
Energy	3,599,196	3,475,659	3,553,300	77,641	
Supplies	284,805	290,003	306,476	16,473	
Capital Outlay	1,750	296	1,626	1,330	
Other	232,330	235,142	211,651	-23,491	
Total	\$11,604,943	\$12,039,031	\$11,742,526	-\$296,505	-2.46%
Positions					
Manager	1.00	1.00	1.00	0.00	
Operations Specialist	1.00	1.00	1.00	0.00	
Custodians	123.50	105.55	109.42	3.87	
Groundskeepers	11.00	11.00	10.00	-1.00	
	136.50	118.55	121.42	2.87	

GENERAL FUND APPROPRIATIONS

Function **8100 Maintenance of Plant**

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$1,790,516	\$1,858,217	\$1,865,323	\$7,106	
Benefits	714,510	702,261	767,614	65,353	
Services	695,258	747,535	601,436	-146,099	
Energy	39,436	38,282	47,500	9,218	
Supplies	284,467	304,038	296,998	-7,040	
Capital Outlay	13,957	14,149	2,000	-12,149	
Other	15,874	19,296	18,500	-796	
Total	\$3,554,018	\$3,683,778	\$3,599,371	-\$84,407	-2.29%
Positions					
Assistant Superintendent	0.25	0.25	0.25	0.00	
Director	1.00	0.93	0.93	0.00	
Manager	1.00	1.00	1.00	0.00	
Clerical Staff Positions	3.25	4.25	4.25	0.00	
Non Clerical Maintenance Staff	40.00	39.00	37.00	-2.00	
	45.50	45.43	43.43	-2.00	

GENERAL FUND APPROPRIATIONS

Function **8200 Administrative Technology Services**

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$728,234	\$749,216	\$744,744	-\$4,472	
Benefits	222,096	240,483	201,717	-38,766	
Services	282,465	354,452	353,731	-721	
Energy	0	0	0	0	
Supplies	10,918	10,829	26,000	15,171	
Capital Outlay	23,687	7,709	20,000	12,291	
Other	8,755	2,550	4,000	1,450	
Total	\$1,276,155	\$1,365,239	\$1,350,192	-\$15,047	-1.10%
Positions					
Director	1.00	1.00	1.00	0.00	
Clerical Staff Positions	1.00	0.00	0.00	0.00	
Non Clerical Maintenance Staff	13.00	13.00	13.00	0.00	
	15.00	14.00	14.00	0.00	

Function 9100 Community Services

Budget and Staffing:**Appropriation:**

	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries					
Benefits	\$96,252	\$91,820	\$127,206	\$35,386	
Services	26,645	25,113	35,072	9,959	
Energy	0	120	0	-120	
Supplies	0	0	0	0	
Capital Outlay	0	0	0	0	
Other	0	0	0	0	
Total	3,175	262	0	-262	
	\$126,072	\$117,315	\$162,278	\$44,963	38.33%

Positions

Manager-Adult	0.75	0.75	1.25	0.50	
Teacher on Assignment	0.00	0.00	0.60	0.60	
Clerical Staff Positions	0.25	0.25	0.25	0.00	
	1.00	1.00	2.10	1.10	

Function 9200 Debt Service

Appropriation:

	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Interest Expense					
Dues and Fees	\$98,191	\$0	\$350,000	\$350,000	
Total				0	
	\$98,191	\$0	\$350,000	\$350,000	

GENERAL FUND APPROPRIATIONS

Function 9700 Transfers to Other Funds					
Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
To Capital Projects Fund	\$137,315	\$0	\$0	\$0	
To Employee Benefits Fund	\$2,000,000	\$0	\$0	\$0	
To Special Revenue Fund	0	448,010	0	-448,010	
To Special Projects Center	0	6,387	0	-6,387	
Total	\$2,137,315	\$454,397	\$0	-\$454,397	-100.00%
Total Appropriations	\$124,708,233	\$123,735,812	\$124,460,289	\$724,477	0.59%

Function Balances and Reserves					
	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Reserve for:					
Categorical Programs	\$764,858	\$727,989	\$0		
Inventory	220,000	220,000	220,000		
Funding audit adjustments	200,000	200,000	200,000		
Student Enrollment Shortfall	0	0	0		
Ad Valorem Tax Shortfall	0	0	0		
Unappropriated Fund Balance	13,525,253	15,271,983	5,705,071		
Total Balances and Reserves	\$14,710,111	\$16,419,972	\$6,125,071	-\$10,294,901	-62.70%
Total Appropriations, Fund Balances and Reserves	\$139,418,344	\$140,155,784	\$130,585,360	-9,570,424	-6.83%
Total General Fund Positions	1,797.66	1,762.43	1,819.59	56.66	3.21%

DEBT SERVICE - ESTIMATED REVENUE/APPROPRIATIONS

SUMMARY

ESTIMATED REVENUE	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
<i>Federal</i>					
Federal Interest Subsidy - QSCB Bonds	\$0	\$2,935,950	\$3,174,000		
<i>State</i>					
CO and DS Withheld for SBE Bonds	\$579,985	\$578,000	\$578,000		
SBE Bond Interest Earned	338	2,220	1,700		
Proceeds from refunding Bonds	325,000	0	0		
Premium -Sale refunding Bonds	27,340	0	0		
Total State Sources	\$932,663	\$580,220	\$579,700	-\$520	-0.09%
<i>Local</i>					
Local Ad Valorem Tax Levies	\$0	\$0	\$0		
Sale of Bonds					
Tax Redemptions	0	0	0		
Excess Fees	0	0	0		
Interest on Investments	20,355	28,974	20,000		
Total Local Sources	\$20,355	\$28,974	\$20,000	-\$8,974	-30.97%
<i>Transfers</i>					
Transfer from Capital Projects Funds	\$242,709	\$3,999,671	\$4,018,121	\$18,450	
<i>Beginning Balance</i>	\$618,901	\$872,848	\$4,670,513	\$3,797,665	435.09%
Total	\$1,814,628	\$8,417,663	\$12,462,334	\$4,044,671	48.05%

APPROPRIATION:

<i>Debt Service</i>					
Redemption of Principal	\$385,000	\$395,000	\$415,000		
Interest	204,030	3,350,950	3,588,500		
Other Fees	3,361	1,200	1,200		
Payments to Refunding Agent	349,389				
Subtotal	\$941,780	\$3,747,150	\$4,004,700	\$257,550	6.87%
<i>Transfers</i>					
Interfund Transfers	\$0	\$0	\$0	\$0	
Transfer to Capital Projects Fund	0	0	0	\$0	
<i>Fund Balance-Reserved for Debt Service</i>	\$872,848	\$4,670,513	\$8,457,634	\$3,787,121	81.09%
Total	\$1,814,628	\$8,417,663	\$12,462,334	\$4,044,671	48.05%

DEBT SERVICE - ESTIMATED REVENUE/APPROPRIATIONS

QUALIFIED SCHOOL CONSTRUCTION BONDS

ESTIMATED REVENUE	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
<i>Federal</i>					
Federal Interest Subsidy - QSCB Bonds	\$0	\$2,935,950	\$3,174,000		
<i>State</i>					
CO and DS Withheld for SBE Bonds	0	0	0		
SBE Bond Interest Earned		1,220	700		
Proceeds from refunding Bonds	0				
Premium -Sale refunding Bonds	0				
Federal Interest Subsidy - QSCB Bonds					
Proceeds from Bond Sale					
Total State Sources	\$0	\$2,937,170	\$3,174,700		
<i>Local</i>					
Local Ad Valorem Tax Levies	\$0	\$0	\$0		
Tax Redemptions					
Excess Fees					
Interest on Investments	0	0	0		
Total Local Sources	\$0	\$0	\$0	\$0	
<i>Transfers</i>					
Transfer From Capital Funds	\$0	\$3,756,962	\$3,775,412		
<i>Beginning Balance</i>	\$0	\$0	\$3,529,932	\$3,529,932	
Total	\$0	\$6,694,132	\$10,480,044	\$3,785,912	

APPROPRIATION:

<i>Debt Service</i>					
Redemption of Principal	\$0	\$0	\$0		
Interest	0	3,163,500	3,420,000		
Other Fees	0	700	700		
Subtotal	\$0	\$3,164,200	\$3,420,700	\$256,500	
<i>Transfers</i>					
Interfund Transfers	\$0	\$0	\$0		
<i>Fund Balance-Reserved for Debt Service</i>	\$0	\$3,529,932	\$7,059,344	\$3,529,412	
Total	\$0	\$6,694,132	\$10,480,044	\$3,785,912	

DEBT SERVICE - ESTIMATED REVENUE/APPROPRIATIONS

STATE BOARD OF EDUCATION BONDS

ESTIMATED REVENUE	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
<i>State</i>					
CO and DS Withheld for SBE Bonds	\$579,985	\$578,000	\$578,000		
SBE Bond Interest Earned	338	1,000	1,000		
Proceeds from refunding Bonds	325,000				
Premium -Sale refunding Bonds	27,340				
Total State Sources	\$932,663	\$579,000	\$579,000	\$0	0.00%
<i>Local</i>					
Local Ad Valorem Tax Levies	\$0	\$0	\$0		
Tax Redemptions	0	0	0		
Excess Fees	0	0	0		
Interest on Investments	0	0	0		
Total Local Sources	\$0	\$0	\$0	\$0	
<i>Transfers</i>					
Transfer from Capital Projects Funds	\$0	\$0	\$0	\$0	
<i>Beginning Balance</i>	\$117,558	\$108,441	\$104,491	-\$3,950	-3.64%
Total	\$1,050,221	\$687,441	\$683,491	-\$3,950	-0.57%

APPROPRIATION:

<i>Debt Service</i>					
Redemption of Principal	\$385,000	\$395,000	\$415,000		
Interest	204,030	187,450	168,500		
Other Fees	3,361	500	500		
Payments to Refunding Agent	349,389				
Subtotal	\$941,780	\$582,950	\$584,000	\$1,050	0.18%
<i>Transfers</i>					
Interfund Transfers	\$0	\$0	\$0	\$0	
Transfer to Capital Projects Fund					
<i>Fund Balance-Reserved for Debt Service</i>	\$108,441	\$104,491	\$99,491	-\$5,000	
Total	\$1,050,221	\$687,441	\$683,491	-\$3,950	-0.57%

DEBT SERVICE - ESTIMATED REVENUE/APPROPRIATIONS

QUALIFIED ZONE ACADEMY BONDS

ESTIMATED REVENUE	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
<i>State</i>					
CO and DS Withheld for SBE Bonds	\$0	\$0	\$0		
SBE Bond Interest Earned	0	0	0		
Racing Commission Funds	0	0	0		
Total State Sources	\$0	\$0	\$0	\$0	
<i>Local</i>					
Local Ad Valorem Tax Levies	\$0	\$0	\$0		
Sale of Bonds	0	0	0		
Tax Redemptions	0	0	0		
Excess Fees	0	0	0		
Interest on Investments	20,355	28,974	20,000		
Total Local Sources	\$20,355	\$28,974	\$20,000	-\$8,974	
<i>Transfers</i>					
Transfer from Capital Projects Funds	\$242,709	\$242,709	\$242,709	\$0	
<i>Beginning Balance</i>	\$501,343	\$764,407	\$1,036,090	\$271,683	
Total	\$764,407	\$1,036,090	\$1,298,799	\$262,709	25.36%

APPROPRIATION:

<i>Debt Service</i>					
Redemption of Principal	\$0	\$0	\$0		
Interest	0	0	0		
Other Fees	0	0	0		
Subtotal	\$0	\$0	\$0	\$0	
<i>Transfers</i>					
Transfer to Capital Funds	\$0	\$0	\$0	\$0	
<i>Fund Balance-Reserved for Debt Service</i>	\$764,407	\$1,036,090	\$1,298,799	\$262,709	
Total	\$764,407	\$1,036,090	\$1,298,799	\$262,709	25.36%

CAPITAL PROJECTS FUND - ESTIMATED REVENUE/APPROPRIATIONS

SUMMARY

ESTIMATED REVENUE	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
<i>State</i>					
Federal through State	\$1,086,135	\$0	\$0		
Capital Outlay & Debt Service	\$103,434	110,438	110,000		
Public Education Capital Outlay	\$240,070	695,003	0		
Total State Sources	\$1,429,639	\$805,441	\$110,000	-\$695,441	-86.34%
<i>Local</i>					
Local Ad Valorem Tax Levies	\$24,349,552	\$20,978,064	\$19,599,083		
Bond Proceeds	\$59,802,475				
Tax Redemptions	214,323	39,701	0		
Interest on Investments	157,353	461,624	100,000		
Government Grant	\$50,954	\$89,718	\$0		
Unrealized loss on SBA Plan B					
Local Grant	221,660				
Total Local Sources	\$84,796,317	\$21,569,107	\$19,699,083	-\$1,870,024	-8.67%
<i>Transfers</i>					
Transfer from General Fund	\$137,315	\$0	\$0		
Transfer from Headsart					
Interfund Transfer	0	0	0		
Total Transfers	\$137,315	\$0	\$0	\$0	
<i>Beginning Balance</i>	\$24,802,092	\$83,058,293	\$45,116,238	-\$37,942,055	-45.68%
Total	\$111,165,363	\$105,432,841	\$64,925,321	-\$40,507,520	-38.42%

APPROPRIATION:

Lease of Relocatable Facilities	\$551,075	\$472,916	\$560,690		
Library Books	0	0	0		
Building and Fixed Building Equipment	3,152,852	36,176,172	28,667,275		
Furniture and Equipment	4,617,891	5,316,411	6,087,018		
Motor Vehicles/Buses	1,045,670	1,123,964	1,330,004		
Land	0	0	0		
Land Improvements	835,870	135,537	718,796		
Remodeling	7,320,412	7,484,131	8,500,712		
Computer Software	\$542,718	\$316,624	\$810,875		
Total Appropriations	\$18,066,488	\$51,025,755	\$46,675,370	-\$4,350,385	-8.53%
<i>Outgoing Transfers:</i>					
Interfund Transfer	\$0	\$0	\$0		
To Debt Service	242,709	3,999,671	4,018,121		
To General Fund for:					
Maintenance	3,518,934	3,604,946	3,550,000		
Equipment	77,031	192,188	50,000		
Property Insurance Premiums	1,180,000	1,200,000	1,200,000		
To Special Revenue Insurance/FEMA	5,021,908	289,543	8,513,782		
Total Transfers	\$10,040,582	\$9,286,348	\$17,331,903	\$8,045,555	86.64%
Total Appropriations & Transfers	\$28,107,070	\$60,312,103	\$64,007,273	\$3,695,170	
<i>Ending Fund Balance</i>					
Restricted to Capital Projects	\$83,058,293	\$45,116,238	\$918,048		
Total Ending Fund Balance	\$83,058,293	\$45,116,238	\$918,048	-\$44,198,190	-97.97%
Total	\$111,165,363	\$105,428,341	\$64,925,321	-\$40,503,020	-38.42%
 Total Capital Projects Funded Positions	 7.50	 7.50	 6.50	 -1.00	

CAPITAL PROJECTS FUND - ESTIMATED REVENUE/APPROPRIATIONS

CAPITAL IMPROVEMENT TAX FUND					
ESTIMATED REVENUE	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
<i>State</i>					
Federal through State	\$1,086,135	\$0	\$0		
Capital Outlay & Debt Service					
Public Education Capital Outlay					
Total State Sources	\$1,086,135	\$0	\$0	\$0	
<i>Local</i>					
Local Ad Valorem Tax Levies	\$24,349,552	\$20,978,064	\$19,599,083		
Tax Redemptions	214,323	39,701	0		
Interest on Investments	134,640	44,399	0		
Government Grant	50,954	89,718	0		
Unrealized loss on SBA Plan B	0	0	0		
Local grants	221,660	0	0		
Total Local Sources	\$24,971,129	\$21,151,882	\$19,599,083	-\$1,552,799	-7.34%
<i>Transfers</i>					
Transfer from General Fund	\$137,315	\$0	\$0		
Transfer from Headstart					
Interfund Transfer	0	0	0		
Total Transfers	\$137,315	\$0	\$0	\$0	
<i>Beginning Balance</i>	\$20,699,437	\$23,547,409	\$22,531,364	-\$1,016,045	-4.31%
Total	\$46,894,016	\$44,699,291	\$42,130,447	-\$2,568,844	-5.75%

APPROPRIATION:

Lease of Relocatable Facilities	\$551,075	\$472,916	\$560,690		
Library Books	0	0	0		
Building and Fixed Building Equipment	0	537,269	8,000,660		
Furniture and Equipment	3,366,978	3,625,430	3,961,568		
Motor Vehicles/Buses	1,045,670	1,123,964	1,330,004		
Land	0	0	0		
Land Improvements	835,870	135,537	718,796		
Remodeling	7,320,412	7,484,131	8,500,712		
Computer Software	529,524	308,118	808,066		
Total Appropriations	\$13,649,529	\$13,687,365	\$23,880,496	\$10,193,131	74.47%
<i>Outgoing Transfers:</i>					
To General Fund for:					
Maintenance	\$3,278,864	\$2,909,598	\$3,550,000		
Equipment	77,031	192,188	50,000		
Property Insurance Premiums	1,180,000	1,200,000	1,200,000		
To debt service fund	242,709	3,999,671	4,018,121		
To Special Revenue Insurance/FEMA	4,918,474	179,105	8,513,782		
Total Transfers	\$9,697,078	\$8,480,562	\$17,331,903	\$8,851,341	104.37%
Total Appropriations & Transfers	\$23,346,607	\$22,167,927	\$41,212,399	\$19,044,472	
<i>Ending Fund Balance</i>					
Restricted to Capital Projects	23,547,409	22,531,364	918,048		
Total Ending Fund Balance	\$23,547,409	\$22,531,364	\$918,048	-\$21,613,316	-95.93%
Total	\$46,894,016	\$44,699,291	\$42,130,447	-\$2,568,844	-5.75%

CAPITAL PROJECTS FUND - ESTIMATED REVENUE/APPROPRIATIONS

PUBLIC EDUCATION CAPITAL OUTLAY FUND					
ESTIMATED REVENUE	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
<i>State</i>					
Federal through State Energy Grants	\$0	\$0	\$0		
Capital Outlay & Debt Service	0	0	0		
Public Education Capital Outlay	240,070	695,003	0		
Total State Sources	\$240,070	\$695,003	\$0	-\$695,003	-100.00%
<i>Local</i>					
Local Ad Valorem Tax Levies	\$0	\$0	\$0		
Tax Redemptions					
Interest on Investments		345	0		
Miscellaneous					
Total Local Sources	\$0	\$345	\$0	-\$345	
<i>Transfers</i>					
Transfer from General Fund	\$0	\$0	\$0		
Transfer from Debt Service Fund	0	0	0		
Interfund Transfer	0	0	0		
Total Transfers	\$0	\$0	\$0	\$0	
<i>Beginning Balance</i>	\$0	\$0	\$0	\$0	
Total	\$240,070	\$695,348	\$0	-\$695,348	-100.00%
APPROPRIATION:					
Lease of Relocatable Facilities	\$0	\$0	\$0		
Library Books					
Building and Fixed Building Equipment					
Furniture and Equipment					
Motor Vehicles/Buses					
Land					
Land Improvements					
Remodeling					
Computer Software					
Total Appropriations	\$0	\$0	\$0	\$0	
Outgoing Transfers:					
To General Fund for:					
Maintenance	\$240,070	\$695,348	\$0		
Equipment					
To Special Revenue Insurance/FEMA					
Total Transfers	\$240,070	\$695,348	\$0	-\$695,348	-100.00%
Total Appropriations & Transfers	\$240,070	\$695,348	\$0	-\$695,348	
Ending Fund Balance					
Restricted for Arbitrage Rebate					
Restricted to Capital Projects	0	0	0		
Total Ending Fund Balance	\$0	\$0	\$0	\$0	
Total	\$240,070	\$695,348	\$0	-\$695,348	-100.00%

CAPITAL PROJECTS FUND - ESTIMATED REVENUE/APPROPRIATIONS

CAPITAL OUTLAY AND DEBT SERVICE FUND

ESTIMATED REVENUE	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
<i>State</i>					
Federal through State Energy Grants	\$0	\$0	\$0		
Capital Outlay & Debt Service	103,434	110,438	110,000		
Public Education Capital Outlay	0	0	0		
Total State Sources	\$103,434	\$110,438	\$110,000	-\$438	-0.40%
<i>Local</i>					
Local Ad Valorem Tax Levies	\$0	\$0	\$0		
Tax Redemptions	0	0	0		
Interest on Investments	0	0	0		
Miscellaneous	0	0	0		
Total Local Sources	\$0	\$0	\$0	\$0	
<i>Transfers</i>					
Transfer from General Fund	\$0	\$0	\$0		
Transfer from Debt Service Fund	0	0	0		
Interfund Transfer	0	0	0		
Total Transfers	\$0	\$0	\$0	\$0	
<i>Beginning Balance</i>	\$0	\$0	\$0	\$0	
Total	\$103,434	\$110,438	\$110,000	-\$438	-0.40%

APPROPRIATION:

Lease of Relocatable Facilities	\$0	\$0	\$0	
Library Books				
Building and Fixed Building Equipment			110,000	
Furniture and Equipment				
Motor Vehicles/Buses				
Land				
Land Improvements				
Remodeling				
Computer Software				
Total Appropriations	\$0	\$0	\$110,000	\$110,000

Outgoing Transfers:

To General Fund for:

Maintenance
Equipment

To Special Revenue Insurance/FEMA

	103,434	110,438		
Total Transfers	\$103,434	\$110,438	\$0	-\$110,438
Total Appropriations & Transfers	\$103,434	\$110,438	\$110,000	-\$438

Ending Fund Balance

Restricted for Arbitrage Rebate
Restricted to Capital Projects

	0	0	0	
Total Ending Fund Balance	\$0	\$0	\$0	\$0
Total	\$103,434	\$110,438	\$110,000	-\$438

-0.40%

CAPITAL PROJECTS FUND - ESTIMATED REVENUE/APPROPRIATIONS

QUALIFIED ZONE ACADEMY BONDS FUND

ESTIMATED REVENUE	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
<i>State</i>					
Federal through State Energy Grants	\$0	\$0	\$0		
Capital Outlay & Debt Service					
Public Education Capital Outlay					
Total State Sources	\$0	\$0	\$0	\$0	
<i>Local</i>					
Local Ad Valorem Tax Levies	\$0	\$0	\$0		
Tax Redemptions	0	0	0		
Interest on Investments	11,287	4,838	0		
Miscellaneous	0	0	0		
Total Local Sources	\$11,287	\$4,838	\$0	-\$4,838	
<i>Transfers</i>					
Transfer from Debt Service Fund	0	0	0		
Total Transfers	\$0	\$0	\$0	\$0	
<i>Beginning Balance</i>	\$4,102,655	\$2,849,835	\$1,216,596	-\$1,633,239	
Total	\$4,113,942	\$2,854,673	\$1,216,596	-\$1,638,077	-57.38%

APPROPRIATION:

Lease of Relocatable Facilities	\$0	\$0	\$0		
Library Books					
Building and Fixed Building Equipment					
Furniture and Equipment	1,250,913	1,629,571	1,213,787		
Motor Vehicles/Buses					
Land					
Land Improvements					
Remodeling					
Computer Software	13,194	8,506	2,809		
Total Appropriations	\$1,264,107	\$1,638,077	\$1,216,596	-\$421,481	
Outgoing Transfers:					
Interfund Transfer	0	0	0		
To General Fund for:					
Maintenance					
Equipment					
Total Transfers	\$0	\$0	\$0	\$0	
Total Appropriations & Transfers	\$1,264,107	\$1,638,077	\$1,216,596	-\$421,481	
Ending Fund Balance					
Restricted for Arbitrage Rebate					
Restricted to Capital Projects	2,849,835	1,216,596	0		
Total Ending Fund Balance	\$2,849,835	\$1,216,596	\$0	-\$1,216,596	
Total	\$4,113,942	\$2,854,673	\$1,216,596	-\$1,638,077	-57.38%

QUALIFIED SCHOOL CONSTRUCTIONS BONDS

ESTIMATED REVENUE	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
<i>State</i>					
Federal through State Energy Grants	\$0	\$0	\$0		
Capital Outlay & Debt Service					
Public Education Capital Outlay					
Total State Sources	\$0	\$0	\$0	\$0	
<i>Local</i>					
Local Ad Valorem Tax Levies	\$0	\$0	\$0		
Tax Redemptions	0	0	0		
Interest on Investments	11,426	412,042	100,000		
Bond Proceeds	59,802,475	-4,500	0		
Total Local Sources	\$59,813,901	\$407,542	\$100,000	-\$307,542	
<i>Transfers</i>					
Interfund Transfer	0	0	0		
Total Transfers	\$0	\$0	\$0	\$0	
<i>Beginning Balance</i>	\$0	\$56,661,049	\$21,368,278	-\$35,292,771	
Total	\$59,813,901	\$57,068,591	\$21,468,278	-\$35,600,313	
APPROPRIATION:					
Lease of Relocatable Facilities	\$0	\$0	\$0		
Library Books					
Building and Fixed Building Equipment	3,152,852	35,638,903	20,556,615		
Furniture and Equipment		61,410	911,663		
Motor Vehicles/Buses					
Land					
Land Improvements					
Remodeling	0	0	0		
Computer Software					
Total Appropriations	\$3,152,852	\$35,700,313	\$21,468,278	-\$14,232,035	
Outgoing Transfers:					
Interfund Transfer	0	0	0		
To General Fund for:					
Land Sale Proceeds					
Equipment					
Total Transfers	\$0	\$0	\$0	\$0	
Total Appropriations & Transfers	\$3,152,852	\$35,700,313	\$21,468,278	-\$14,232,035	
Ending Fund Balance					
Restricted for Arbitrage Rebate					
Restricted to Capital Projects	56,661,049	21,368,278	0		
Total Ending Fund Balance	\$56,661,049	\$21,368,278	\$0	-\$21,368,278	
Total	\$59,813,901	\$57,068,591	\$21,468,278	-\$35,600,313	

SPECIAL REVENUE FUND - OTHER-ESTIMATED REVENUE/APPROPRIATIONS

ESTIMATED REVENUE	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Federal Direct					
Headstart & Early Headstart	\$2,095,851	\$2,165,047	\$2,123,035		
Federal through State					
Vocational Acts	276,092	319,314	213,592		
Elementary & Secondary Education Act, Title II	1,083,563	1,020,539	687,239		
Drug Free School Program	51,847	21,354	0		
Individuals with Disabilities Act Elementary & Secondary Education Act, Title I	3,417,883	3,208,774	5,200,655		
Adult Basic Education Elementary & Secondary Education Act, Title V	2,918,486	2,961,426	4,332,864		
Other Federal Grants	238,684	223,537	238,684		
subtotal	278,962	458,979	84,052		
	\$10,361,368	\$10,378,970	\$12,880,121	\$2,501,151	24.64%
Local Grants					
Other					
subtotal	\$0	\$0	\$0	\$0	
Transfer from Other General Fund	\$0	\$0	\$0		
Total	\$10,361,368	\$10,378,970	\$12,880,121	\$2,501,151	24.19%

APPROPRIATION BY FUNCTION

5000 Instructional Services	\$4,730,328	\$4,636,822	\$5,999,688		
6100 Pupil Personnel Services	884,008	933,295	1,012,352		
6200 Instructional Media Services	5,498	0	1,189		
6300 Instructional Curriculum Dev.	2,609,293	2,681,394	3,405,614		
6400 Instructional Staff Training	1,497,279	1,472,477	1,539,838		
7200 General Administration	367,871	286,547	512,235		
7300 School Administration	133,476	132,987	118,831		
7400 Facilities Acquisition and Construction	31,377	137,220	29,671		
7500 Fiscal Services	26,597	27,671	25,914		
7800 Pupil Transportation Services	4,073	5,815	199,074		
7900 Operation of Plant	71,568	64,742	35,715		
9700 Transfer (Insurance,FEMA, HS)	0	0	0		
Total	\$10,361,368	\$10,378,970	\$12,880,121	\$2,501,151	24.64%

APPROPRIATION BY OBJECT

100 Salaries	\$5,791,368	\$5,734,531	\$7,217,640		
200 Benefits	1,857,079	1,921,068	2,233,270		
300 Purchased Services	1,154,427	1,281,438	1,581,210		
500 Materials and Supplies	504,833	364,054	468,217		
600 Capital Outlay	250,086	345,767	417,826		
700 Other Expenses	803,575	732,112	961,958		
Total	\$10,361,368	\$10,378,970	\$12,880,121	\$2,501,151	24.64%

Positions	168	171	197.62
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SPECIAL REVENUE FUND - AMERICAN RECOVERY AND REINVESTMENT ACT (ARRA)
ESTIMATED REVENUE/APPROPRIATIONS

ESTIMATED REVENUE	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Federal Direct					
Federal Direct	\$145,399	\$29,151	\$0		
Federal Through State					
Education Jobs Act Funds		\$3,330,285			
Race to the Top		68,023			
Individuals with Disabilities Act	2,026,126	1,948,552	104,051		
Elementary & Secondary Education Act, Title I	919,399	872,234	32,167		
Other Food Service	96,641				
Other Federal Grants	63,164	36,011	470,616		
Education Stabilization Funds	5,977,358	5,411,325			
subtotal	9,228,087	11,695,581	606,834	-\$11,088,747	
Local Grants					
Other					
subtotal	\$0	\$0	\$0	\$0	
Transfer from Other General Fund	\$0	\$448,010	\$0	-\$448,010	
Total	\$9,228,087	\$12,143,591	\$606,834	-\$11,536,757	
APPROPRIATION BY FUNCTION					
5000 Instructional Services	\$5,129,402	\$8,779,001	\$245,529		
6100 Pupil Personnel Services	679,864	545,020	0		
6200 Instructional Media Services	53,903	23,920	0		
6300 Instructional Curriculum Dev.	320,002	170,268	116,560		
6400 Instructional Staff Training	753,818	705,341	101,708		
6500 Instructional Related Technology		23,188	124,751		
7200 General Administration	146,345	119,803	17,686		
7300 School Administration	1,938,150	1,692,791	0		
7400 Facilities Acquisition and Construction	0	0	0		
7500 Fiscal Services	720	0	0		
7600 Food Services	116,776	24,676	0		
7800 Pupil Transportation Services	0	2,478	0		
7900 Operation of Plant	35,097	0	0		
8200 Administrative Technology	0	0	600		
9100 Community Service	54,010	57,105	0		
9700 Transfer (Insurance,FEMA, HS)	0	0	0		
Total	\$9,228,087	\$12,143,591	\$606,834	-\$11,536,757	
APPROPRIATION BY OBJECT					
100 Salaries	\$5,995,035	\$8,307,372	\$183,851		
200 Benefits	2,687,700	3,557,647	22,840		
300 Purchased Services	28,967	25,435	41,907		
400 Energy Services	35,097	0	0		
500 Materials and Supplies	63,522	9,616	113,250		
600 Capital Outlay	136,576	26,537	191,800		
700 Other Expenses	281,190	216,984	53,186		
900 Transfers	0	0	0		
Total	\$9,228,087	\$12,143,591	\$606,834	-\$11,536,757	
 Positions	 234.00	 219.00	 3.00		

SPECIAL REVENUE FUND - FOOD SERVICE - ESTIMATED REVENUE/APPROPRIATION

ESTIMATED REVENUE	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Federal through State					
National School Lunch Act	\$4,927,094	\$5,101,476	\$5,019,200		
Summer Feeding Program	178,087	166,236	160,000		
USDA Donated Food	490,009	222,860	429,169		
subtotal	\$5,595,190	\$5,490,572	\$5,608,369	\$117,797	2.15%
State					
Breakfast Supplement	\$38,371	\$38,044	\$38,044		
Food Service Supplement	62,733	62,268	62,268		
Cafeteria Inspection Allocation	1,580	1,373	1,373		
	\$102,684	\$101,685	\$101,685	\$0	0.00%
Local					
Food Service Sales	\$2,835,605	\$2,543,109	\$2,540,575		
Unrealized loss on SBA Plan B	\$0	\$0	\$0		
Interest on Investments	8,400	3,472	2,000		
subtotal	\$2,844,005	\$2,546,581	\$2,542,575	-\$4,006	-0.16%
Transfer from General Fund	0	0	0		
Beginning Fund Balance	\$973,576	\$1,150,262	\$1,060,027	-\$90,235	
Total	\$9,515,455	\$9,289,100	\$9,312,656	\$23,556	0.25%

APPROPRIATION

FUNCTION 7600 - FOOD SERVICE

Salaries	\$2,518,982	\$2,613,836	\$2,675,819		
Benefits	1,499,667	1,510,049	1,685,104		
Purchased Services*	148,889	153,567	165,955		
Energy Services*	300,936	300,600	302,500		
Materials and Supplies	3,526,549	3,248,703	3,537,150		
Capital Outlay	49,927	24,325	100,000		
Other Expenses**	320,243	377,993	360,000		
sub-total	\$8,365,193	\$8,229,073	\$8,826,528	\$597,455	7.26%

Outgoing Transfers:
 To General Fund

Ending Fund Balance	\$1,150,262	\$1,060,027	\$486,128		
Total	\$9,515,455	\$9,289,100	\$9,312,656	\$23,556	0.25%

Positions	168.00	168.00	163.00	-5.00	
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*Includes food service portion of utilities

**Includes Indirect costs paid to General Fund

SPECIAL REVENUE FUND - INSURANCE AND FEMA

ESTIMATED REVENUE	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Federal through State FEMA	\$0	\$0	\$2,688,556		
Miscellaneous State Local					
Insurance Proceeds	\$12,366,255	\$826,993	\$327,902		
Interest Earned	227,882	0	0		
Other grants					
Unrealized loss on SBA Plan B					
Transfer from Special Revenue/Headstart					
Transfer from Capital Projects Funds	5,021,908	289,544	8,513,782		
Beginning Fund Balance	9,098,891	4,461,921	754,656		
Total	\$26,714,936	\$5,578,458	\$12,284,896	\$6,706,438	120.22%

APPROPRIATION BY FUNCTION

5000 Instructional Services	\$0	\$0	\$0
6100 Pupil Personnel Services			
6200 Instructional Media Services	949	69,575	0
6300 Instructional Curriculum Dev.			
6400 Instructional Staff Training			
7300 School Administration			
7400 Facilities Acquisition and Construction	21,976,629	4,483,143	12,019,793
7500 Fiscal Services	35,104	37,399	35,288
7600 Food Services			
7700 Central Services	240,333	233,685	229,815
7800 Pupil Transportation Services			
7900 Operation of Plant			
8100 Maintenance			
9100 Community Services			
Total Appropriations	\$22,253,015	\$4,823,802	\$12,284,896

Ending Fund Balance

	4,461,921	754,656	0		
Total	\$26,714,936	\$5,578,458	\$12,284,896	\$6,706,438	120.22%

APPROPRIATION BY PROJECT

School rebuilds:

Charlotte High	\$20,044,683	\$6,220,343	\$2,587,779
East Elementary	346,154	0	0
Punta Gorda Warehouse	24,556	6,143,000	5,968,782
Punta Gorda Food Service	0	2,287,661	2,287,661
Punta Gorda Maintenance	0	1,115,000	1,115,000

All other expenses

	1,837,622	396,370	325,674
Total	\$22,253,015	\$16,162,374	\$12,284,896

Positions

	4.00	4.00	3.00	-1.00
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INTERNAL SERVICE FUND - ESTIMATED REVENUE/APPROPRIATION

SUMMARY

ESTIMATED REVENUE	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Local					
Insurance Premiums	\$16,685,391	\$17,783,625	\$17,600,000		
Charges for Media Services	244,242	239,115	212,471		
Unrealized loss on SBA Plan B					
Interest on Investments	35,352	22,542	22,000		
sub-total	\$16,964,985	\$18,045,282	\$17,834,471	-\$210,811	-1.17%
Transfer from General Fund	2,000,000	6,387	0	-6,387	
Beginning Fund Balance	\$2,519,376	\$2,835,109	\$2,813,135	-\$21,974	-0.78%
Total	\$21,484,361	\$20,886,778	\$20,647,606	-\$239,172	-1.15%

APPROPRIATION

FUNCTION

6200-Instructional Media Services	\$294,271	\$270,655	\$212,471		
7700 - Central Services	18,354,981	17,802,988	17,536,150		
sub-total	\$18,649,252	\$18,073,643	\$17,748,621	-\$325,022	-1.80%
Ending Fund Balance	\$2,835,109	\$2,813,135	\$2,898,985	\$85,850	3.05%
Total	\$21,484,361	\$20,886,778	\$20,647,606	-\$239,172	-1.15%

Positions	7.37	7.19	6.39	-0.80	
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INTERNAL SERVICE FUND - ESTIMATED REVENUE/APPROPRIATION

SPECIAL PROJECT CENTER

ESTIMATED REVENUE	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Local					
Charges for Media Services	\$244,242	\$239,115	\$212,471		
Transfer from General Fund		\$6,387			
Interest on Investments	6,343	394	0		
sub-total	\$250,585	\$245,896	\$212,471	-\$33,425	-13.59%
Beginning Fund Balance	\$68,445	\$24,759	\$0	-\$24,759	-100.00%
Total	\$319,030	\$270,655	\$212,471	-\$58,184	-21.50%

APPROPRIATION

FUNCTION 6200 - INSTRUCTIONAL MEDIA SERVICES

Salaries	\$194,069	\$185,344	\$149,728		
Benefits	68,585	60,538	42,812		
Purchased Services	4,397	2,157	2,431		
Energy Services	8,602	10,336	7,000		
Materials and Supplies	18,618	12,280	10,500		
Capital Outlay	0	0	0		
Other Expenses	0	0	0		
sub-total	\$294,271	\$270,655	\$212,471	-\$58,184	-21.50%
Ending Fund Balance	\$24,759	\$0	\$0	\$0	
Total	\$319,030	\$270,655	\$212,471	-\$58,184	-21.50%

Positions	4.97	4.79	3.49	-1.30	
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INTERNAL SERVICE FUND - ESTIMATED REVENUE/APPROPRIATION

EMPLOYEE BENEFITS PROGRAM

ESTIMATED REVENUE	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Local					
Insurance Premiums/Board	\$12,540,743	\$14,316,447	\$13,400,000		
Insurance Premiums/Retiree	670,268	676,758	700,000		
Insurance Premiums/Cobra	464	0	0		
Insurance Premiums/Employee	3,473,916	2,790,420	3,500,000		
Unrealized Loss on SBA Plan B					
Interest on Investments	29,009	22,148	22,000		
sub-total	\$16,714,400	\$17,805,773	\$17,622,000	-\$183,773	-1.03%
Transfer from General Fund	2,000,000	0	0	0	
Beginning Fund Balance	\$2,450,931	\$2,810,350	\$2,813,135	\$2,785	0.10%
Total	\$21,165,331	\$20,616,123	\$20,435,135	-\$180,988	-0.88%

APPROPRIATION

FUNCTION 7700 - CENTRAL SERVICES

Salaries	\$99,142	\$102,400	\$125,000		
Benefits	34,232	33,727	34,000		
Purchased Services	11,487,650	3,165,144	3,175,150		
Energy Services					
Materials and Supplies	1,088	1,717	2,000		
Capital Outlay					
Other Expenses	6,732,869	14,500,000	14,200,000		
sub-total	\$18,354,981	\$17,802,988	\$17,536,150	-\$266,838	-1.50%
Ending Fund Balance	\$2,810,350	\$2,813,135	\$2,898,985	\$85,850	
Total	\$21,165,331	\$20,616,123	\$20,435,135	-\$180,988	-0.88%

Positions	2.40	2.40	2.90	0.50
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Total Funded Positions	2,386.53	2,339.12	2,199.10	-140
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The School Board of Charlotte County, Florida
Department Budgets

Department: School Board 9000

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$192,345	\$177,097	\$201,086	\$23,989	
Benefits	80,801	81,241	76,399	-4,842	
Services	181,695	248,437	197,402	-51,035	
Energy	0	0	0	0	
Supplies	750	457	847	390	
Capital Outlay	0	0	0	0	
Other	17,262	20,596	20,451	-145	
Total	\$472,853	\$527,828	\$496,185	-\$31,643	-5.99%
Positions					
Board Members	5.00	5.00	5.00	0.00	
Clerical Staff	0.50	0.50	1.00	0.50	
	5.50	5.50	6.00	0.50	

Department: Superintendent

9010

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$266,363	\$308,321	\$204,577	-\$103,744	
Benefits	58,553	72,056	43,608	-28,448	
Services	10,041	5,681	6,709	1,028	
Energy	0	0	0	0	
Supplies	3,264	3,465	3,000	-465	
Capital Outlay	225	0	0	0	
Other	11,029	12,341	11,836	-505	
Total	\$349,475	\$401,864	\$269,730	-\$132,134	-32.88%
Positions					
Superintendent	1.00	1.50	1.00	-0.50	
Clerical Staff	1.00	1.00	1.00	0.00	
	2.00	2.50	2.00	-0.50	

The School Board of Charlotte County, Florida
Department Budgets

Department: Human Resources and Employee Relations	9011
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Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$554,455	\$557,557	\$578,217	\$20,660	
Benefits	184,355	185,498	159,680	-25,818	
Services	5,890	6,895	4,096	-2,799	
Energy	0	0	0	0	
Supplies	3,984	6,648	4,760	-1,888	
Capital Outlay	0	0	0	0	
Other	3,562	337	3,144	2,807	
Total	\$752,246	\$756,935	\$749,897	-\$7,038	-0.93%

Positions

Assistant Superintendent	1.00	1.00	1.00	0.00	
Director	1.00	1.00	1.00	0.00	
Coordinator	0.00	0.00	0.00	0.00	
Manager	1.50	0.50	0.50	0.00	
Personnel Specialist	1.00	1.00	1.00	0.00	
Clerical Staff	11.10	9.60	8.60	-1.00	
	15.60	13.10	12.10	-1.00	

The School Board of Charlotte County, Florida
Department Budgets

Department: Business Services 9021

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$769,977	\$751,129	\$707,808	-\$43,321	
Benefits	248,256	252,081	197,559	-54,522	
Services	12,706	12,595	13,350	755	
Energy	0	0	0	0	
Supplies	4,965	5,589	6,000	411	
Capital Outlay	0	0	0	0	
Other	440	395	700	305	
Total	\$1,036,344	\$1,021,789	\$925,417	-\$96,372	-9.43%

Positions

Director	2.00	2.00	2.00	0.00
Accounting/Payroll Manager	1.00	1.00	1.00	0.00
Budget/Finance Specialist	0.50	0.50	0.50	0.00
Internal Accounts Accountant	1.00	1.00	0.50	-0.50
Risk Specialist	1.00	1.00	1.00	0.00
Clerical Staff	12.00	10.00	8.50	-1.50
	17.50	15.50	13.50	-2.00

The School Board of Charlotte County, Florida
Department Budgets

Department: Information Services

9024

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$713,703	\$736,224	\$731,031	-\$5,193	
Benefits	221,834	240,263	201,490	-38,773	
Services	37,785	51,437	44,500	-6,937	
Energy	0	0	0	0	
Supplies	10,918	10,829	26,000	15,171	
Capital Outlay	19,505	7,709	20,000	12,291	
Other	755	2,550	4,000	1,450	
Total	\$1,004,500	\$1,049,012	\$1,027,021	-\$21,991	-2.10%
Positions					
Director	1.00	1.00	1.00	0.00	
Programmers	8.00	8.00	8.00	0.00	
Computer Operators	2.00	2.00	2.00	0.00	
Web master	1.00	1.00	1.00	0.00	
Clerical Staff	3.00	2.00	2.00	0.00	
	15.00	14.00	14.00	0.00	

The School Board of Charlotte County, Florida
Department Budgets

Department: District Support Services 9026

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$103,704	\$106,479	\$105,273	-\$1,206	
Benefits	29,802	29,559	22,092	-7,467	
Services	2,574	1,493	2,240	747	
Energy	0	1,178	300	-878	
Supplies	946	304	1,000	696	
Capital Outlay	0	90	0	-90	
Other	175	0	60	60	
Total	\$137,201	\$139,103	\$130,965	-\$8,138	-5.85%
Positions					
Assistant Superintendent	0.75	0.75	0.75	0.00	
Clerical Staff	0.75	0.75	0.75	0.00	
	1.50	1.50	1.50	0.00	

The School Board of Charlotte County, Florida
Department Budgets

Department: Purchasing 9022

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$594,731	\$484,532	\$533,880	\$49,348	
Benefits	213,413	182,879	178,910	-3,969	
Services	12,636	9,353	11,255	1,902	
Energy	8,740	8,252	11,400	3,148	
Supplies	3,427	3,581	5,450	1,869	
Capital Outlay	0	0	0	0	
Other	3,228	2,471	3,395	924	
Total	\$836,175	\$691,068	\$744,290	\$53,222	7.70%

Positions

Director	1.00	1.00	1.00	0.00
Purchasing Specialist/Manager	1.00	1.00	1.00	0.00
Warehouse Foreman	1.00	1.00	1.00	0.00
Warehousemen	4.00	3.00	3.00	0.00
Property Control Clerk	2.00	2.00	2.00	0.00
Clerical staff	1.00	1.00	1.00	0.00
Network Technician	1.00	1.00	1.00	0.00
Purchasing Agent	4.00	3.00	4.00	1.00
	15.00	13.00	14.00	1.00

The School Board of Charlotte County, Florida
Department Budgets

Department: Printing 9023

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$161,305	\$169,109	\$166,460	-\$2,649	
Benefits	66,656	64,026	56,084	-7,942	
Services	43,097	44,559	81,902	37,343	
Energy	0	0	0	0	
Supplies	73,213	73,644	75,000	1,356	
Capital Outlay	0	0	0	0	
Other	0	2,070	0	-2,070	
Total	\$344,271	\$353,408	\$379,446	\$26,038	7.37%

Positions

Print Shop Manager	1.00	1.00	1.00	0.00
Non Clerical Staff	3.00	3.00	3.00	0.00
	4.00	4.00	4.00	0.00

The School Board of Charlotte County, Florida
Department Budgets

Department: Support Services Facilities 9025

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$26,236	\$27,756	\$0	-\$27,756	
Benefits	11,354	12,485	0	-12,485	
Services	1,634	2,693	1,750	-943	
Energy	1,812	1,687	1,500	-187	
Supplies	3,209	2,089	3,500	1,411	
Capital Outlay	1,171	310	1,000	690	
Other	124	0	0	0	
Total	\$45,540	\$47,020	\$7,750	-\$39,270	-83.52%

Positions

Clerical Staff	1.00	1.00	0.00	-1.00
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The School Board of Charlotte County, Florida
Department Budgets

Department: Student Transportation

9042

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$3,025,947	\$3,216,852	\$3,264,398	\$47,546	
Benefits	1,619,532	1,594,667	1,469,510	-125,157	
Services	81,811	49,867	52,500	2,633	
Energy	644,067	1,008,040	1,378,500	370,460	
Supplies	252,935	227,101	285,000	57,899	
Capital Outlay	93	3,672	0	-3,672	
Other	122,467	123,609	117,344	-6,265	
Total	\$5,746,852	\$6,223,808	\$6,567,252	\$343,444	5.52%

Positions

Director	1	1	1	0.00
Operations Manager	1	1	1	0.00
Routing and Scheduling Man:	1	1	1	0.00
Training Manager	1	1	1	0.00
Service Manager	1	1	1	0.00
Foreman	1	1	1	0.00
Route Coordinator	1	1	1	0.00
Road Observer	1	1	1	0.00
Mechanic	8	8	8	0.00
Mechanic Helper	3	3	3	0.00
Parts Record Clerk	1	1	1	0.00
Dispatcher	4	4	4	0.00
Bus Driver	94	91	92	1.00
Bus Aide	27	27	29	2.00
Operations Bus Driver	6	6	1	-5.00
Secretary	1	1	1	0.00
Clerk Typist	1	1	1	0.00
	153.00	150.00	148.00	-2.00

The School Board of Charlotte County, Florida
Department Budgets

Department: Sites and Grounds 9043

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$312,626	\$321,123	\$306,600	-\$14,523	
Benefits	144,978	140,267	124,286	-15,981	
Services	83,074	70,435	83,532	13,097	
Energy	30,149	26,672	36,000	9,328	
Supplies	11,222	10,888	12,176	1,288	
Capital Outlay	1,750	296	1,626	1,330	
Other	69,498	73,603	130,645	57,042	
Total	\$653,297	\$643,284	\$694,865	\$51,581	8.02%
Positions					
Groundskeepers	11.00	11.00	10.00	-1.00	

The School Board of Charlotte County, Florida
Department Budgets

Department: Maintenance 9044

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$1,083,022	\$1,114,580	\$1,117,550	\$2,970	
Benefits	432,022	421,848	522,531	100,683	
Services	577,638	408,577	445,200	36,623	
Energy	38,802	37,563	46,000	8,437	
Supplies	267,495	284,420	281,300	-3,120	
Capital Outlay	4,363	2,431	0	-2,431	
Other	2,743	866	7,500	6,634	
Total	\$2,406,085	\$2,270,285	\$2,420,081	\$149,796	6.60%
Positions					
Director	1.00	0.83	0.83	0.00	
Supervisor/Manager	1.00	1.00	1.00	0.00	
Tradesman and Helpers	23.00	23.00	21.00	-2.00	
Clerical Staff	4.00	4.00	4.00	0.00	
	29.00	28.83	26.83	-2.00	

The School Board of Charlotte County, Florida
Department Budgets

Department: Facilities Custodial Management 9045

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$117,573	\$122,222	\$121,280	-\$942	
Benefits	38,911	39,163	33,124	-6,039	
Services	24,556	26,696	27,410	714	
Energy	0	0	0	0	
Supplies	161	0	300	300	
Capital Outlay	0			0	
Other	290	290	290	0	
	<hr/>				
Total	\$181,491	\$188,371	\$182,404	-\$5,967	-3.17%

Positions

Supervisor/Manager	1.00	1.00	1.00	0.00
Custodial Foremen	1.00	1.00	1.00	0.00
	<hr/>			
	2.00	2.00	2.00	0.00

The School Board of Charlotte County, Florida
Department Budgets

Department: Energy Conservation Education 246

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$63,591	\$66,511	\$66,000	-\$511	
Benefits	18,373	19,773	15,863	-3,910	
Services	3,281	3,675	25,000	21,325	
Energy	498	148	0	-148	
Supplies		190	0	-190	
Capital Outlay			2,500	2,500	
Other	86			0	
Total	\$85,829	\$90,297	\$109,363	\$19,066	21.11%
Positions					
Energy Educator	1.00	1.00	1.00	0.00	
	1.00	1.00	1.00	0.00	

The School Board of Charlotte County, Florida
Department Budgets

Department: Learning Services

9032

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$194,915	\$192,056	\$162,828	-\$29,228	
Benefits	59,817	57,829	37,925	-19,904	
Services	1,007	1,166	2,725	1,559	
Energy		0	0	0	
Supplies	2,499	1,747	2,060	313	
Capital Outlay	12	60	200	140	
Other	194	104	200	96	
Total	\$258,444	\$252,962	\$205,938	-\$47,024	-18.59%

Positions

Assistant Superintendent	1.00	1.00	0.50	-0.50
Director/Coordinator	0.00	0.00	0.55	0.55
Clerical Staff	2.00	2.00	1.00	-1.00
	3.00	3.00	2.05	-0.95

The School Board of Charlotte County, Florida
Department Budgets

Department: District Testing Services 214

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$36,330	\$38,191	\$37,880	-\$311	
Benefits	13,286	14,478	12,101	-2,377	
Services	176,869	1,516	7,500	5,984	
Energy				0	
Supplies	11,741	877	7,500	6,623	
Capital Outlay				0	
Other	525	304		-304	
Total	\$238,751	\$55,366	\$64,981	\$9,615	17.37%
Positions					
Test manager	1.00	1.00	1.00	0.00	
	1.00	1.00	1.00	0.00	

The School Board of Charlotte County, Florida
Department Budgets

Department: Instructional and Curriculum Writing 205

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$431,253	\$427,351	\$395,655	-\$31,696	
Benefits	127,012	131,720	104,174	-27,546	
Services	53,222	51,414	55,836	4,422	
Energy	0	183	0	-183	
Supplies	23,346	17,107	4,000	-13,107	
Capital Outlay	6,989	7,472	0	-7,472	
Other	19,483	33,162	1,200	-31,962	
Total	\$661,305	\$668,409	\$560,865	-\$107,544	-16.09%

Positions

1 Teachers on Assignment	6.00	5.10	5.05	-0.05
2 Clerical	2.35	1.35	1.35	0.00
	8.35	6.45	6.40	-0.05

The School Board of Charlotte County, Florida
Department Budgets

Department: Elementary Education 9031

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$114,411	\$118,719	\$117,183	-\$1,536	
Benefits	31,526	33,945	26,954	-6,991	
Services	2,128	1,407	1,500	93	
Energy	0			0	
Supplies	448	1,204	1,200	-4	
Capital Outlay	168			0	
Other	128	170	200	30	
Total	\$148,809	\$155,445	\$147,037	-\$8,408	-5.41%

Positions

Director	1.00	1.00	1.00	0.00
Clerical Staff	0.50	0.50	0.55	0.05
	1.50	1.50	1.55	0.05

The School Board of Charlotte County, Florida
Department Budgets

Department: Vocational Education 6-12

9034

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$100,129	\$108,348	\$107,473	-\$875	
Benefits	27,235	31,679	28,468	-3,211	
Services	2,386	2,342	3,600	1,258	
Energy	0	0	0	0	
Supplies	551	1,209	0	-1,209	
Capital Outlay	181	0	0	0	
Other	0	1,618	300	-1,318	
Total	\$130,482	\$145,196	\$139,841	-\$5,355	-3.69%
Positions					
Coordinator/Director	1.00	1.00	1.00	0.00	
Clerical Staff	0.50	0.50	0.50	0.00	
	1.50	1.50	1.50	0.00	

The School Board of Charlotte County, Florida
Department Budgets

Department: Instructional Staff Development 9038

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$294,439	\$267,847	\$265,530	-\$2,317	
Benefits	80,244	75,617	60,094	-15,523	
Services	116	143	15,300	15,157	
Energy	0	0	0	0	
Supplies	1,790	1,935	1,400	-535	
Capital Outlay	27	110	0	-110	
Other	0	15	1,000	985	
Total	\$376,616	\$345,667	\$343,324	-\$2,343	-0.68%

Positions

Director	1.00	1.00	0.50	-0.50
Coordinator	1.00	1.00	1.00	0.00
Certification Specialist	1.00	1.00	1.00	0.00
Clerical Staff	1.00	1.00	1.00	0.00
	4.00	4.00	3.50	-0.50

The School Board of Charlotte County, Florida
Department Budgets

Department: Instructional Technology 9039

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$692,542	\$700,078	\$709,145	\$9,067	
Benefits	265,262	259,369	218,789	-40,580	
Services	6,319	7,424	8,800	1,376	
Energy	634	718	1,500	782	
Supplies	3,101	3,498	4,450	952	
Capital Outlay	3,708	1,055	3,500	2,445	
Other	427	743	750	7	
Total	\$971,993	\$972,885	\$946,934	-\$25,951	-2.67%

Positions

Director	1.00	0.60	0.60	0.00
Network Analyst	1.00	1.00	1.00	0.00
Network Technician	11.00	11.00	11.00	0.00
Non-clerical Staff	1.00	1.00	1.00	0.00
Clerical Staff	1.00	1.00	1.00	0.00
	15.00	14.60	14.60	0.00

The School Board of Charlotte County, Florida
Department Budgets

Department: Middle and High School Learning 9036

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$119,645	\$123,014	\$121,476	-\$1,538	
Benefits	33,081	35,106	26,645	-8,461	
Services	2,189	1,608	5,000	3,392	
Energy	0	0	0	0	
Supplies	3,278	757	0	-757	
Capital Outlay	0	0	0	0	
Other	39	49	0	-49	
Total	\$158,232	\$160,534	\$153,121	-\$7,413	-4.62%

Positions

Director	1.00	1.00	1.00	0.00
Clerical Staff	0.50	0.50	0.50	0.00
	1.50	1.50	1.50	0.00

The School Board of Charlotte County, Florida
Department Budgets

Department: District Security/Attendance Officer

110

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$137,615	\$142,004	\$116,991	-\$25,013	
Benefits	43,201	46,693	33,216	-13,477	
Services	5,468	2,936	6,101	3,165	
Energy	695	527	1,000	473	
Supplies	1,504	2,015	3,000	985	
Capital Outlay	619	1,638	2,000	362	
Other	2,200	0	0	0	
Total	\$191,302	\$195,813	\$162,308	-\$33,505	-17.11%

Positions

Security/Attendance Officer	1.00	1.00	1.00	0.00
Secretary	1.00	1.00	1.00	0.00
Investigator	1.00	1.00	0.00	-1.00
	3.00	3.00	2.00	-1.00

The School Board of Charlotte County, Florida
Department Budgets

Department: Exceptional Student Education 9033

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$997,667	\$986,251	\$984,962	-\$1,289	
Benefits	281,412	287,416	242,320	-45,096	
Services	16,337	16,904	24,600	7,696	
Energy		0	0	0	
Supplies	2,070	4,475	4,400	-75	
Capital Outlay				0	
Other				0	
Total	\$1,297,486	\$1,295,046	\$1,256,282	-\$38,764	-2.99%

Positions

Director	1.00	1.00	1.00	0.00
Assistant Director	1.00	1.00	1.00	0.00
Staffing Specialists	12.48	10.98	10.48	-0.50
Clerical Staff	3.70	3.20	3.70	0.50
	18.18	16.18	16.18	0.00

The School Board of Charlotte County, Florida
Department Budgets

Department: Psychological Services

122

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$833,991	\$816,051	\$687,310	-\$128,741	
Benefits	231,744	226,556	170,252	-56,304	
Services	14,689	14,098	14,680	582	
Energy	0	0	0	0	
Supplies	20,025	17,527	17,957	430	
Capital Outlay	0	0	0	0	
Other	0	0	0	0	
Total	\$1,100,449	\$1,074,232	\$890,199	-\$184,033	-17.13%
Positions					
Coordinator/Supervisor	1.00	1.00	1.00	0.00	
Psychologists	11.00	11.00	9.00	-2.00	
Clerical Staff	1.00	1.00	1.00	0.00	
	13.00	13.00	11.00	-2.00	

The School Board of Charlotte County, Florida
Department Budgets

Department: School Nurse Services

124

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$622,056	\$639,103	\$641,716	\$2,613	
Benefits	255,807	267,969	243,897	-24,072	
Services	8,610	5,945	9,500	3,555	
Energy	618	563	8,150	7,587	
Supplies	6,199	9,293	400	-8,893	
Capital Outlay	0	784	0	-784	
Other	0	0	0	0	
Total	\$893,290	\$923,657	\$903,663	-\$19,994	-2.16%
Positions					
Coordinator/Supervisor	1.00	1.00	1.00	0.00	
Clerical Staff	1.00	1.00	1.00	0.00	
School Nurses	21.00	21.00	21.00	0.00	
	23.00	23.00	23.00	0.00	

The School Board of Charlotte County, Florida
Department Budgets

Department: School Social Workers

127

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$385,967	\$421,292	\$416,956	-\$4,336	
Benefits	116,629	128,412	107,939	-20,473	
Services	2,373	3,722	3,450	-272	
Energy	0			0	
Supplies	1,851	1,512	2,060	548	
Capital Outlay	150			0	
Other	0			0	
Total	\$506,970	\$554,938	\$530,405	-\$24,533	-4.42%
Positions					
Coordinator/Supervisor	0.50	0.50	0.50	0.00	
Social Workers	6.50	6.50	6.50	0.00	
Clerical Staff	0.50	0.50	0.50	0.00	
	7.50	7.50	7.50	0.00	

The School Board of Charlotte County, Florida
Department Budgets

Department: Dropout Prevention 150

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$57,953	\$59,519	\$58,809	-\$710	
Benefits	17,190	18,760	15,767	-2,993	
Services	785	1,138	1,245	107	
Energy				0	
Supplies	417	309	650	341	
Capital Outlay				0	
Other				0	
Total	\$76,345	\$79,726	\$76,471	-\$3,255	-4.08%

Positions

Coordinator/Supervisor	0.50	0.50	0.50	0.00
Clerical Staff	0.50	0.50	0.50	0.00
	1.00	1.00	1.00	0.00

The School Board of Charlotte County, Florida
Department Budgets

Department: Instructional Media

9037

Budget and Staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$153,970	\$127,631	\$113,353	-\$14,278	
Benefits	50,086	43,253	31,947	-11,306	
Services	50,621	49,416	51,100	1,684	
Energy	0	0	0	0	
Supplies	2,590	236	500	264	
Capital Outlay	0	0	0	0	
Other	97	0	0	0	
Total	\$257,364	\$220,536	\$196,900	-\$23,636	-10.72%
Positions					
Director	0.75	0.50	0.50	0.00	
Audio Visual Technician	1.78	1.78	1.58	-0.20	
Clerical Staff	0.50	0.50	0.00	-0.50	
	3.03	2.78	2.08	-0.70	

The School Board of Charlotte County, Florida
Department Budgets

Department: School Support Services

9035

Budget and staffing:

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Salaries	\$280,332	\$259,425	\$242,481	-\$16,944	
Benefits	78,938	75,319	55,695	-19,624	
Services	4,384	3,530	3,071	-459	
Energy	0	0	0	0	
Supplies	2,557	2,976	3,193	217	
Capital Outlay	0			0	
Other	300	0	0	0	
Total	\$366,511	\$341,250	\$304,440	-\$36,810	-10.8%
 Positions					
Deputy Superintendent	0.93	0.93	0.50	-0.43	
Director	1.00	1.00	1.00	0.00	
Clerical	1.85	1.85	2.00	0.15	
	3.78	3.78	3.50	-0.28	

Charlotte County Public Schools
Other General Fund Allocations

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Schools Discretionary Operating					
and Copy Cost Allocation	672,606	629,714	698,214	68,500	10.9%
Instructional Materials-Textbooks	296,766	1,098,989	1,218,609	119,620	10.9%
Elementary Field Trips & CHEC Contract	38,964	39,605	35,600	-4,005	-10.1%
Extra Curricular Program	144,281	155,597	0	-\$155,597	-100.0%
Remediation and Summer School Programs	133,838	121,478	121,434	-44	0.0%
Substitute Teachers	695,728	720,719	695,000	-25,719	-3.6%
Lottery Funded School Discretionary School					
Improvement Allocation	59,521	53,448	84,715	31,267	58.5%
High Cost Science Supplies	21,183	20,488	23,968	3,480	17.0%
Library Media Material	80,660	71,253	77,930	6,677	9.4%
Navy Junior Reserve Officer Training Course	442,995	453,486	407,946	-45,540	-10.0%
School Security Details	36,296	45,443	46,000	557	1.2%
State Staff Training (Teacher training)	13,961	17,187	14,990	-2,197	-12.8%
Attendance Incentive Pay	35,176	33,185	33,000	-185	-0.6%
School Southern Association Accreditation	1,875	1,875	8,875	7,000	373.3%
Florida Virtual School Franchise	0	83,815	57,500	-26,315	-31.4%
State Teacher Certification	9,474	14,881	7,800	-7,081	-47.6%
Embry Riddle Program	330,291	349,013	349,000	-13	0.0%
State Pre-K Early Intervention	684,978	643,730	698,003	54,273	8.4%
Public School Technology-Staff Training	140,758	187,736	214,045	26,309	14.0%
Public School Technology-Equipment	40,773	34,342	35,000	658	1.9%
After School Enrichment Programs	184,098	154,000	154,510	510	0.3%
District CASE Program	0	19,315	36,000	16,685	86.4%
Partnership and Performance Council	137,939	86,210	29,156	-57,054	-66.2%
Children Cope with Divorce	3,116	3,123	1,638	-1,485	-47.6%
Families First Program	55,888	59,935	58,662	-1,273	-2.1%
High school competitive grants	8,155	7,033	0	-7,033	-100.0%
District Staff Training	28,715	65,307	28,200	-37,107	-56.8%
CAPE Core 1 Completers	123,815	232,118	250,000	17,882	7.7%
K-12 Virtual School Contract	46,588	74,582	75,000	418	0.6%
Local Families First Donations	4,599	4,179	16,136	11,957	286.1%
Florida Lead Teacher Program	217,570	204,513	195,767	-8,746	-4.3%
PGSS Central office copier	2,715	3,745	3,950	205	5.5%
Fingerprinting District Employees	40,135	72,996	45,000	-27,996	-38.4%
Drug and Alcohol Testing	7,495	9,636	10,000	364	3.8%
Lowe's Super Hero Grant	0	27,421	19,580	-7,841	-28.6%
Suncoast Schools FCU Grant	37,723	28,999	3,728	-25,271	-87.1%
Advanced Placement	127,931	141,971	150,000	8,029	5.7%

Charlotte County Public Schools
Other General Fund Allocations

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Selby Foundation Violins Grant		31,541	458	-31,083	-98.5%
Instructional Education Contracts					
Compass Learning Center	44,668	72,296	65,000	-7,296	-10.1%
Crossroads Wilderness	183,353	159,529	171,000	11,471	7.2%
Unemployment Compensation	67,945	51,035	340,000	288,965	566.2%
Attorney fees-Millage suit	0	4,009	5,000	991	24.7%
Attorney fees FCC complaint Suit	0	37,406	5,000	-32,406	-86.6%
Attorney fees CIT interest Suit	0	124,520	5,000	-119,520	-96.0%
Legislative Consultant Agreement	18,000	18,000	18,000	0	0.0%
CO & DS Administration	10,302	10,548	10,548	0	0.0%
Review update school board rules		3,644	4,000	356	9.8%
Contracted services- Arbitrators	200	0	2,000	2,000	
District Offices Postage	29,423	31,076	32,000	924	3.0%
Property casualty/liability/fleet insurance	1,180,000	1,442,000	1,442,000	0	0.0%
McKay Scholarships Withheld from FEFP	377,944	402,763	401,000	-1,763	-0.4%
General use copy paper	4,789	3,827	4,000	173	4.5%
Financial Audit Services	0	0	56,000	56,000	
TSA consultant Agreement	12,686	11,891	11,891	0	0.0%
Tax Anticipation Notes Interest	98,191	0	350,000	350,000	
Transfer to Employee Sel insurance Fund	2,000,000	0	0	0	
District Office General usage machines					
maintenance	7,174	9,418	11,765	2,347	24.9%
Disposal of Harzardous Waste Material	5,295	848	6,500	5,652	666.5%
District Plant Survey Contract	24,000	0	0	0	
Payroll and vendor check system (ELF)		0	5,000	5,000	
Print and Mail Code of Student Conduct	5,417	8,521	8,500	-21	-0.2%
Hepatitis B and Flu Vaccinations	55	210	200	-10	-4.8%
District Communications Plan	5,000	0	0	0	
Luther Road turnaround lease		2,700	11,205	8,505	315.0%
Update MAPNET maps for transportation		0	20,000	20,000	
Energy Educators Contract	333,600	250,200	83,400	-166,800	-66.7%
Murdock Circle Easement Agreement		5,000	1,500	-3,500	-70.0%
Insurance Loss Deductible	23,780	688	644	-44	-6.4%
School Resource Officer Program	376,790	322,625	344,924	22,299	6.9%
Special Projects Center Contract	168,507	166,380	197,173	30,793	18.5%
Facility Rentals-Graduation etc.	14,555	17,240	16,000	-1,240	-7.2%
High School Diplomas	6,986	6,699	6,900	201	3.0%
High School Stage Maintenance	0	2,526	4,500	1,974	78.1%
Printing Parent Guide	0	11,000	15,120	4,120	37.5%
New Test Kits for Psychologists	2,611	5,944	3,400	-2,544	-42.8%

Charlotte County Public Schools
Other General Fund Allocations

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Suspension/Expulsion Program	471,973	479,334	458,571	-20,763	-4.3%
Microsoft Settlement Software	233,363	0	0	0	
Commercial Drivers Substance Testing	3,858	5,148	4,000	-1,148	-22.3%
Musical Instrument Repair	14,861	14,246	12,000	-2,246	-15.8%
Instructional Software	247,633	18,295	20,000	1,705	9.3%
In School Youth Program	48,506	10,733	0	-10,733	-100.0%
District Software Maintenance Contracts	623,592	639,568	659,231	19,663	3.1%
Venice Foundation Grants	29,693	69,901	54,599	-15,302	-21.9%
LBH And MPE temporary move costs	51,426	24,295	4,704	-19,591	-80.6%
Penn-Fostor Education Contract	0	0	60,000	60,000	
High School Industry Certification Program	0	5,397	5,090	-307	-5.7%
Employee Uniforms	7,427	60,366	7,500	-52,866	-87.6%
Non-Instructional Staff Degree Incentive	59,804	42,349	30,000	-12,349	-29.2%
Instructional Staff Masters Degree Incentive	17,000	8,000	17,000	9,000	112.5%
Vocational Equipment Maintenance and Replacement	6,317	5,791	4,213	-1,578	-27.2%
Other Personnel Services	329,792	236,362	162,500	-73,862	-31.2%
State Department of Juvenile Justice supplier	45,451	34,883	38,064	3,181	9.1%
County Radio Tower Rental	63,000	63,000	63,000	0	0.0%
Other Staff Pay and Temporary Help	17,500	91,945	10,000	-81,945	-89.1%
Terminal Leave	1,156,405	1,470,703	1,500,000	29,297	2.0%
Student Leader in Me/7 Habits Material	23,587	21,909	40,000	18,091	82.6%
Teacher Supplements	1,347,934	1,460,581	1,328,000	-132,581	-9.1%
Adult Disabled Learners	54,704	56,550	68,654	12,104	21.4%
ESE FGCU Grants	15,247	12,848	17,108	4,260	33.2%
FDLRS ESE Program Grant	10,122	55,142	75,580	20,438	37.1%
Sick Leave Bank	40,110	135,523	100,000	-35,523	-26.2%
Drivers Education Contract	49,565	49,565	50,000	435	0.9%
Middle School Jump Start	27,451	27,000	27,452	452	1.7%
Lost and Damaged Textbooks	7,338	6,916	23,353	16,437	237.7%
Middle School Credit Retrieval	60,234	81,812	0	-81,812	-100.0%
High School Boot Camp	6,911	8,316	11,400	3,084	37.1%
CLEF Homeless Grant	20,979	17,967	15,993	-1,974	-11.0%
CCPS Children Assistance	741	550	5,006	4,456	810.2%
ESE Speech Language Services	1,054,962	1,051,596	1,058,563	6,967	0.7%
ESE Occupational Therapy	271,774	278,364	220,267	-58,097	-20.9%
State School Recognition Awards	873,068	792,170	739,359	-52,811	-6.7%
ESE Physical Therapy Services	192,828	157,361	167,197	9,836	6.3%
State Boys and Girls Club Grant	19,126	0	0	0	
Hospital/Homebound Instruction	470,287	407,060	400,000	400,000	98.3%
CTC Adjunct Instructors	64,616	67,682	80,000	12,318	18.2%

Charlotte County Public Schools
Other General Fund Allocations

Appropriation:	2009-2010 ACTUAL	2010-2011 ESTIMATED	2011-2012 BUDGET	CHANGE	PERCENT
Dollar General Literacy Grant	0	14,176	4,640	-9,536	-67.3%
United Way Adult Literacy Grant	8,764	6,291	17,758	11,467	182.3%
State Excellent Teacher Awards	0	109,026	109,000	-26	0.0%
Hurricane Charley Memorial Wall Grant	0	0	14,085	14,085	
Alternate Education Program	75,644	73,655	75,000	1,345	1.8%

CHARLOTTE COUNTY PUBLIC SCHOOLS
CAPITAL PROJECTS FUNDS
APPROPRIATIONS BY PROJECT

	2010-2011 carryover	2011-2012 allocation	2011-2012 Budget	2010-2011 Actual
396-Facilities department staff	\$0	\$520,000	\$520,000	\$537,069
Transfers out				
000 Bond payments	0	4,018,121	\$4,018,121	3,999,670
Transfers to General Fund:				
000 Property insurance premiums	0	1,200,000	\$1,200,000	1,200,000
000 Maintenance	0	3,550,000	\$3,550,000	\$3,499,131
000 Equipment purchases	0	50,000	\$50,000	\$192,188
Total Transfers to General Fund	\$0	\$4,800,000	\$4,800,000	\$4,891,319
Furniture and equipment projects				
316 Buses	\$1,000	\$966,484	\$967,484	\$883,914
317 Furnishing new portable classrooms	0	10,000	\$10,000	0
367 Charlotte Technical Center - vocational equipme	172,359	399,000	\$571,359	540,597
368 Vocational equipment- 6-12	0	79,306	\$79,306	103,825
369 Music instruments-Secondary	55,471	78,000	\$133,471	65,286
370 Secondary maps and globes	0	20,000	\$20,000	17,267
371 Middle school other instructional equipment	3,285	38,000	\$41,285	27,539
372 Elem. other instructional equipment	0	35,944	\$35,944	27,691
373 Vehicles, except buses	28,020	334,500	\$362,520	240,050
375 Secondary other instructional equipment	2,864	37,000	\$39,864	30,780
377 Ancillary furniture & equipment	0	128,901	\$128,901	120,683
378 Instructional furniture	16,659	37,238	\$53,897	81,712
380 Non-instructional school furniture & equipment	41,446	136,795	\$178,241	101,131
381 Closed circuit wiring upgrade	637,784	0	\$637,784	503,755
384 Audio-visual equipment	356,026	0	\$356,026	64,363
386 Copiers	4,042	52,000	\$56,042	65,708
388 Extra curricular activity equipment	14,871	75,500	\$90,371	32,014
390 ESE-Other instructional equipment	0	8,650	\$8,650	0
392 Miscellaneous building repairs	0	0	\$0	52,980
700 District Technology Plan	1,335,940	1,743,000	\$3,078,940	2,228,480
Total furniture and equipment projects	\$2,669,767	\$4,180,318	\$6,850,085	\$5,187,775

CHARLOTTE COUNTY PUBLIC SCHOOLS
CAPITAL PROJECTS FUNDS
APPROPRIATIONS BY PROJECT

		2010-2011 carryover	2011-2012 allocation	2011-2012 Budget	2010-2011 Actual
Facility maintenance and repair projects					
304	Miscellaneous fixed building equipment	\$477,607	\$0	\$477,607	\$310,120
320	Pre-project Engineering	30,867	0	30,867	24,133
322	Telephone equipment	120,158	0	120,158	6,913
331	Bleacher repair & Maintenance	85,487	10,000	95,487	20,510
332	Upgrade fire alarms	108,883	75,000	183,883	274,916
333	Refinish gym floors	93,534	0	93,534	24,230
334	HVAC	1,849,879	225,000	2,074,879	2,077,602
335	Interior & exterior painting	138,429	0	138,429	267,310
336	Roof repair & replacement	502,008	0	502,008	1,078,948
337	Security projects	619,965	0	619,965	1,432,423
366	ADA corrections	69,128	0	69,128	69,990
374	Floor covering replacement	468,954	0	468,954	86,049
376	Athletic facility improvements	947,227	0	947,227	350,925
379	Custodial equipment	94,296	0	94,296	19,794
382	Restroom renovations	61,510	0	61,510	0
383	Small remodeling and renovation projects	653,687	0	653,687	276,485
385	Paving	321,486	0	321,486	74,306
387	Playground equipment/sand	160,240	0	160,240	3,676
	Total Facility maintenance and repair projects	\$6,803,345	\$310,000	\$7,113,345	\$6,398,330
319	Rental of Relocatable Facilities-Rents	\$160,690	\$400,000	\$560,690	\$472,916

CHARLOTTE COUNTY PUBLIC SCHOOLS
CAPITAL PROJECTS FUNDS
APPROPRIATIONS BY PROJECT

	2010-2011 carryover	2011-2012 allocation	2011-2012 Budget	2010-2011 Actual
Construction projects				
301 QZAB bonds funded technology projects	1,216,596	0	1,216,596	1,638,078
313 Rebuild Lemon Bay High School	\$18,518,525	\$5,530,644	\$24,049,169	\$21,245,640
313 Rebuild Meadowpark Elementary School	\$4,906,273		\$4,906,273	\$14,454,673
313 Remodel East Elementary for Meadowpark Mov	\$225,632		\$225,632	\$153,826
314 Land acquisitions			0	
321 Charlotte Technical Center	103,496		103,496	200
324 Charlotte Technical Center -construction	509,229	0	509,229	46,757
326 Hurricane shutters	298,675	0	298,675	16,802
343 Retro for security and safety	322,180		322,180	46,164
605 Charlotte High	0	0	0	942,844
605 Punta Gorda Warehouse		1,115,000	1,115,000	174,218
605 Punta Gorda Food Service		1,430,000	1,430,000	0
605 Punta Gorda Maintenance/operations		5,968,782	5,968,782	0
Total Construction projects	\$26,100,606	\$14,044,426	\$40,145,032	\$38,719,202
Total Appropriations	\$35,734,408	\$28,272,865	\$64,007,273	\$60,206,281
Fund Balance	\$9,381,830	(\$8,463,782)	\$918,048	\$0
Total Appropriations and fund balance	\$45,116,238	\$19,809,083	\$64,925,321	\$60,206,281

CHARLOTTE COUNTY PUBLIC SCHOOLS
CAPITAL PROJECTS FUNDS
APPROPRIATIONS BY FUND

	Total	Local Capital Improvement Tax	Public Education and Capital Outlay	Capital Outlay and Debt Service	Qualified Zone Academy Bonds	Qualified School Construction Bonds
396-Facilities department staff	\$520,000	\$520,000	\$0	\$0	\$0	\$0
Transfers out						
000 Bond payments	4,018,121	4,018,121				
Transfers to General Fund:						
000 Property insurance premiums	1,200,000	1,200,000				
000 Maintenance	3,550,000	3,550,000				
000 Equipment purchases	50,000	50,000				
Total Transfers to General Fund	\$4,800,000	\$4,800,000	\$0	\$0	\$0	\$0
Furniture and equipment projects						
316 Buses	\$967,484	\$967,484	\$0	\$0	\$0	\$0
317 Furnishing new portable classrooms	\$10,000	10,000				
367 Charlotte Technical Center - vocational equipme	\$571,359	571,359				
368 Vocational equipment- 6-12	\$79,306	79,306				
369 Music instruments-Secondary	133,471	133,471				
370 Secondary maps and globes	20,000	20,000				
371 Middle school other instructional equipment	41,285	41,285				
372 Elem. other instructional equipment	35,944	35,944				
373 Vehicles, except buses	362,520	362,520				
375 Secondary other instructional equipment	39,864	39,864				
377 Ancillary furniture & equipment	128,901	128,901				
378 Instructional furniture	53,897	53,897				
380 Non-instructional school furniture & equipment	178,241	178,241				
381 Closed circuit wiring upgrade	637,784	637,784				
384 Audio-visual equipment	356,026	356,026				
386 Copiers	56,042	56,042				
388 Extra curricular activity equipment	90,371	90,371				
390 ESE-Other instructional equipment	8,650	8,650				
392 Miscellaneous building repairs	0	0				
700 District Technology Plan	3,078,940	3,078,940				
Total furniture and equipment projects	\$6,850,085	\$6,850,085	\$0	\$0	\$0	\$0

CHARLOTTE COUNTY PUBLIC SCHOOLS
CAPITAL PROJECTS FUNDS
APPROPRIATIONS BY FUND

	Total	Local Capital Improvement Tax	Public Education and Capital Outlay	Capital Outlay and Debt Service	Qualified Zone Academy Bonds	Qualified School Construction Bonds
Facility maintenance and repair projects						
304 Miscellaneous fixed building equipment	\$477,607	\$477,607				
320 Pre-project Engineering	30,867	30,867				
322 Telephone equipment	120,158	120,158				
331 Bleacher repair & Maintenance	95,487	95,487				
332 Upgrade fire alarms	183,883	183,883				
333 Refinish gym floors	93,534	93,534				
334 HVAC	2,074,879	2,074,879				
335 Interior & exterior painting	138,429	138,429				
336 Roof repair & replacement	502,008	502,008				
337 Security projects	619,965	619,965				
366 ADA corrections	69,128	69,128				
374 Floor covering replacement	468,954	468,954				
376 Athletic facility improvements	947,227	947,227				
379 Custodial equipment	94,296	94,296				
382 Restroom renovations	61,510	61,510				
383 Small remodeling and renovation projects	653,687	653,687				
385 Paving	321,486	321,486				
387 Playground equipment/sand	160,240	160,240				
Total Facility maintenance and repair projects	\$7,113,345	\$7,113,345	\$0	\$0	\$0	\$0
319 Rental of Relocatable Facilities-Rents	\$560,690	\$560,690	\$0	\$0	\$0	\$0

CHARLOTTE COUNTY PUBLIC SCHOOLS
CAPITAL PROJECTS FUNDS
APPROPRIATIONS BY FUND

	Total	Local Capital Improvement Tax	Public Education and Capital Outlay	Capital Outlay and Debt Service	Qualified Zone Academy Bonds	Qualified School Construction Bonds
Construction projects						
301 QZAB bonds funded technology projects	\$1,216,596	\$0			\$1,216,596	
313 Rebuild Lemon Bay High School	24,049,169	7,377,164		110,000		16,562,005
313 Rebuild Meadowpark Elementary School	4,906,273	0				4,906,273
313 Remodel East Elementary for Meadowpark Mov	225,632	225,632				
314 Land acquisitions	0	0				
321 Charlotte Technical Center	103,496	103,496				
324 Charlotte Technical Center -construction	509,229	509,229				
326 Hurricane shutters	298,675	298,675				
343 Retro for security and safety	322,180	322,180				
605 Charlotte High	0	0				
605 Punta Gorda Warehouse	1,115,000	1,115,000				
605 Punta Gorda Food Service	1,430,000	1,430,000				
605 Punta Gorda Maintenance/operations	5,968,782	5,968,782				
Total Construction projects	\$40,145,032	\$17,350,158	\$0	\$110,000	\$1,216,596	\$21,468,278
Total Appropriations	\$64,007,273	\$41,212,399	\$0	\$110,000	\$1,216,596	\$21,468,278
Fund Balance	\$918,048	\$918,048	\$0	\$0	\$0	\$0
Total Appropriations and fund balance	\$64,925,321	\$42,130,447	\$0	\$110,000	\$1,216,596	\$21,468,278

APPENDICES

ACCOUNTING/BUDGETARY SYSTEM

The District's accounting/budgetary system is organized on the basis of funds.

A Fund is a fiscal and accounting entity with a self-balancing set of accounts recording assets, liabilities, fund equity, revenues, expenses, and other financing sources and uses.

District Funds are as follows:

General Fund - Fund used to account for all financial resources except those required to be accounted for in another fund, commonly referred to as the Operating Fund.

Debt Service Funds - Fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest. Specific debt service funds are as follows:

State Board of Education Bonds - These bonds are issued by the State Board of Education on behalf of the District and are funded by the District's portion of the State motor vehicle license tax.

Qualified Zone Academy Bonds- Proceeds used to purchase technology for various schools.
Repayment funded by Capital Improvement Taxes.

Qualified Zone Construction Bonds- Proceeds used to rebuild Meadowpark Elementary School and portions of Lemon Bay High School.
Repayment funded by Capital Improvement Taxes.

Capital Projects Funds - Funds created to account for financial resources to be used for the acquisition, construction and equipping of facilities. Specific capital project funds are as follows:

Capital Improvement Tax Fund - Fund used to account for capital projects funded through the Capital Improvement Tax levy (commonly referred to as CIT and/or 2 mill money).

PECO Fund - Fund used to account for capital projects funded through the state Public Education and Capital Outlay program (source: Gross receipts tax).

CO & DS Fund - Fund used to account for capital

projects funded through the District's allocation of the state Capital Outlay and Debt Service program (Source: motor vehicle License tax).

Qualified Zone Academy Bonds- Proceeds used to purchase technology for various schools.

Qualified Zone Construction Bonds- Proceeds used to rebuild Meadowpark Elementary School and portions of Lemon Bay High School.

Special Revenue Fund - Funds used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specific purposes.

Special Revenue Fund - Fund used to account for specific federal grants that are restricted to expenditures for specific grant purposes.

Insurance/FEMA Special Revenue Fund- Fund used to account for proceeds from insurance and FEMA related to hurricane Charley recovery.

Food Service Fund - Fund used to account for the resources of the District's Food Service Program. (Sources: National School Lunch Act funds, State Food Service Supplement, and money received from sale of meals)

Internal Service Funds

Special Projects Center - Fund used to account for the resources of the four- district consortium formed to provide a resource library of audio-visual material and audio-visual equipment repair for the participating school districts. (Sources: Per student assessment of each district and repair fees)

Employee Benefits Program - Fund used to account for the revenue for premiums from the school board on behalf of employees, participating retirees and employee paid premiums for health insurance and other optional cafeteria plan coverages.

Non expendable Trust Fund

Gilchrist Endowment Fund - Fund used to account for the resources of the Gilchrist endowment bequest.

Revenues are categorized by fund and source. Revenue sources are determined by law and, therefore, revenue accounts are structured by appropriation source and specific appropriation as follows:

- 100-Federal Direct. (130-Headstart Grant and 191-Navy Junior Reserve Officer Training)
- 200-Federal Through State (240-ECIA Chapter I-Basic, 230- Individuals with Disabilities Act, 261- School Lunch Reimbursement, etc.)
- 300-Revenue From State Sources. (310-State Florida Education Finance Program Funds, 341-Racing Commission Funds, 354-Transportation, etc.)
- 400-Revenue From Local Sources (411-District School Tax, 425-Rent, 451-Student Lunches, etc.)
- 600-Transfers. These are transactions between funds administered by the Board and represent budgeted movement of monies not to be repaid. Such monies are revenue of the receiving fund, but not of the school system as a whole. (630-Transfer from Capital Projects Fund to General Fund for Maintenance)
- 700-Other Financing Sources. Receipts consist of amounts received which either incur an obligation that must be repaid at some future date or change the form of an asset from property to cash and therefore decrease the amount and value of school property. (710-Sale of Bonds, 720-Loans, 730-Sale of Fixed Assets, etc.)

Expenditures are categorized by fund, function, object, location and project.

Function means the action or purpose for which a person or thing is used or exists. Function includes the activities or actions which are performed to accomplish the objectives of the school system. The activities of a local school system are classified into five broad areas for functions: Instruction, Instructional Support, General Support, Community Services, and Non-programmed Charges (Debt Service and Transfers).

5000 Instruction. Instruction includes the activities dealing directly with the teaching of pupils, or the interaction between teacher and pupils. Teaching may

be provided for pupils in a school classroom, in another location such as in a home or a hospital, and other learning situations such as those involving co-curricular activities. It may also be provided through some other approved medium such as television, radio, telephone, and correspondence. Included here are the activities of aides or assistants of any type which assist in the instructional process.

6000 Instructional Support Services. Provides administrative, technical (such as guidance and health), and logistical support to facilitate and enhance instruction. Instructional Support Services exist as adjuncts for the fulfillment of the behavioral objectives of the instruction functions, rather than as entities within themselves. Although some supplies and operational costs are generated in instructional support, the major concern will be in the area of personnel.

6100 Pupil Personnel Services. Those activities which are designed to assess and improve the well-being of pupils and to supplement the teaching process. These activities include Attendance and Social Work, Guidance Services, Health Services, Psychological Services, and Other Pupil Personnel Services.

6200 Instructional Media Services. Consists of those activities concerned with the use of all teaching and learning resources, including hardware and content materials. Educational Media are defined as any devices, content materials, methods , or experiences used for teaching and learning purposes. These include printed and non-printed sensory materials.

6300 Instruction and Curriculum Development Services. Activities designed to aid teachers in developing the curriculum, preparing and utilizing special curriculum materials, and understanding and appreciating the various techniques which stimulate and motivate pupils.

6400 Instructional Staff Training Services. Activities designed to contribute to the professional or occupational growth and competence of members of the instructional staff during the time of their service to the school board or school. Among these activities are workshops, demonstrations, school visits, course for college credits, sabbatical leaves, and travel leaves.

7000 General Support Services. Consists of those activities concerned with establishing policy, operating schools and the school system, and providing the essential facilities and services for the staff and pupils.

7100 Board. Consists of the activities of the elected or appointed body which has been created according to State law and vested with responsibilities for educational activities in a given administrative unit. Also included here are expenses of Board Attorney, independent auditors, etc.

- 7200 General Administration (Superintendent's Office). Consists of those activities performed by the superintendent in general direction and management of all affairs of the school system. This includes all personnel and materials in the office of the Superintendent.
- 7300 School Administration (Office of the Principal). Consists of those activities concerned with directing and managing the operation of a particular school. It includes the activities performed by the principal, assistant principal, and other assistants in general supervision of all operations of the school, evaluations of staff members of the school, assignment of duties to staff members, supervision and maintenance of the records of the school, and coordination of school instructional activities with instructional activities of the school system. Includes clerical staff for these activities.
- 7400 Facilities Acquisition and Construction. Consists of those activities concerned with the acquisition of land and buildings, remodeling buildings, construction of buildings and additions, installation or extension of service systems, equipment, and improvements to sites.
- 7500 Fiscal Services. Consists of those activities concerned with fiscal operation of the school system. This function includes budgeting, receiving and disbursing, financial accounting, payroll, inventory control, and internal auditing.
- 7600 Food Services. Consists of those activities concerned with providing food to pupils and staff in a school or school system. This function includes the preparation and serving of regular and incidental meals, lunches or snacks in connection with school activities and the delivery of food.
- 7700 Central Services. Activities, other than general administration, which support each of the other instructional and supporting services programs. These activities include Information Services, Personnel, Data Processing Services, Purchasing, Warehousing, and Printing.
- 7800 Pupil Transportation Services. Consists of those activities which have as their purpose the conveyance of pupils to and from school activities, either between home and school, school and school, or on trips for curricular or co-curricular activities.
- 7900 Operation of Plant. Consists of activities concerned with keeping the physical plant open and ready for use. Major components of this function are utilities, custodial costs, and insurance costs associated with school buildings. Including cleaning, disinfecting, heating, lighting, communications, power, moving furniture, caring for grounds, security and other such activities as are performed on a daily, weekly, monthly, or

seasonal basis. Operation of plant does not encompass repairs and replacements of facilities and equipment.

- 8100 Maintenance of Plant. Consists of activities that are concerned with keeping the grounds and buildings at an acceptable level of efficiency.
- 9100 Community Services. Community Services consist of those activities that are not related to providing education for pupils in a school system. These include services provided by the school system for the community as a whole or some segment of the community, such as community recreation programs, civic activities, public libraries, programs of custody and care of children, and community welfare activities.
- 9200 Debt Service. Expenditures for the retirement of debt and expenditures for interest on debt including interest on current loans.
- 9700 Transfer of Funds. These are budgeted transactions which withdraw money from one fund and place it in another fund, under control of the board.

Object means the articles purchased or the service obtained. There are eight major object categories:

- 100- Salaries, amounts paid to employees of the school system who are considered to be in positions of a permanent nature. This includes gross salary for personal services rendered while on the payroll of the district school board.
- 200- Employee Benefits, amounts paid by the school system in behalf of employees. These amounts are not included in gross salary. Such payments are fringe benefits and, while not paid directly to employees, are part of the cost of employing staff.
- 300- Purchased Services, amounts paid for personal services rendered by personnel who are not on the payroll of the district school board, and other services which the Board may purchase. While a product may or may not be the result from the transaction, the primary reason for the purchase is the service provided in order to obtain the desired result.
- 400- Energy Services, expenditures for the various types of energy used by the district.
- 500- Materials and Supplies, amounts paid for items of an expendable nature that are consumed, worn out, or deteriorated in use.
- 600- Capital Outlay, expenditures for the acquisition of fixed assets or additions of fixed assets. These are expenditures for land or existing buildings,

improvements of grounds, construction of buildings, additions to buildings, remodeling and renovation of buildings, initial equipment, and additional equipment, motor vehicles, library books, non-consumable audio-visual materials, and computer software.

700- Other Expense, amounts paid for goods or services not otherwise classified. This includes expenditures for retirement of debt, payment of interest on debt, dues and fees, payment of compensation to persons on temporary appointment rendering services for less than four months, including substitute personnel.

900- Transfers, these are transactions between funds administered by the board and represent budgeted movement of monies not to be repaid. Such monies are expenditures of the disbursing fund, but not of the school system as a whole. (910-Transfer to General Fund from Capital Projects Fund for Maintenance)

Location is the dimension in which costs are accumulated by school and department.

Project is used to account for expenditures on a specific project basis, such as federal and state grants, and construction projects.

Elementary School
Staffing Formula
General Fund
2011-2012

Classroom Teachers(196 days@7 hours)

Grade	Class size	UFTE	UFTE	ESE student adjustment	Net student	Computed allocation	2011 allocation
P-K handicapped							
KG	18			0	0	0.00	0.00
1	18			0	0	0.00	0.00
2	18			0	0	0.00	0.00
3	18			0	0	0.00	0.00
4	22			0	0	0.00	0.00
5	22			0	0	0.00	0.00
Subtotal		0	0	0	0	0.00	0
Art	1 per school						1.00
Music	1 per school						1.00
PE	1 per school						0.50
Computer	1 per school						0.50
Band	.2 per school						0.00
ESOL	District determined						0.00
ESE speech/language determined by Director of ESE							0.00
ESE teachers determined by Director of ESE							0.00
Total							3.00

Classroom Teacher aides

Grade		
KG-5	Prorated based on percent of total Elementary student: 190 days@6.5 hours	0.00
ESOL	District determined based on ESOL enrollment	0.00
ESE aides determined by Director of ESE		0.00
ESE grant aides determined by Director of ESE		0.00
Total		0.00

School Administrators

Principal	1 per school	232 days@8 hours	1.00
Assistant principal	1 per school	223 days@8 hours	1.00
			2.00

Other instructional support staff

Guidance counselors	0-900 students	211 days@7 hours	0.50
Guidance counselors	901-above students	196 days@7 hours	0.00
Media specialist	per school	196 days@7 hours	0.50
Curriculum resource teachers		196 days@7 hours	0.00
Reading Coach		196 days@7 hours	0.00
ESE liaison IDEA funds 95%	per school	206 days@7 hours	1.00
ESE behavior analyst/dean	determined by ESE Director	196 days@7 hours	0.00
Principal's secretary	per school	232 days@8 hours	1.00
Office Assistant 1	per school	216 days@8 hours	1.00
Office Assistant 1	above 800 students	216 days@8 hours	0.00
Data Entry Clerk	per school	223 days@8 hours	1.00
Head custodian	per school	255 days@8 hours	1.00
Custodians	District determined	255 days@8 hours	0.00
Nurse	per school	196 days@8 hours	6.00
			11.00

CORE curriculum classes must average 18 to 1 for Prek-3 grades and average 22-1 for 4-5 grades.

Middle Schools
Staffing Formula
General Fund
2011-2012

Classroom Teachers(196 days@7 hours)

	Class size	Projected UFTE	Projected UFTE	ESE/Gifted student adjustment	Net student	Periods per teacher	Computed allocation	2011 1/0/00 allocation
Grade 6								
7								
8	22	0	0	0	0	5	0.0	0.00
6 PSL	18		18		18	5	1.20	1.00
7 PSL	18		18		18	5	1.20	1.00
8 PSL	18		18		18	5	1.20	1.00
		0	54	0	54		3.60	3.00
ESOL	District determined							0.00
ESE teachers determined by Director of ESE								0.00
Other								0.00
Total								3.00

Classroom Teacher aides

Basic teacher aides	District determined	190 days@6.5 hours	0.00
Basic teacher aides	District determined	190 days@8 hours	0.00
ESOL	District determined	190 days@6.5 hours	0.00
ESE aides determined by Director of ESE		190 days@6.5 hours	0.00
ESE grant aides determined by Director of ESE		190 days@6.5 hours	0.00
Total			0.00

School Administrators

Principal	1 per school	232 days@8 hours	1.00
Assistant principal	1 per school	232 days@8 hours	1.00
Assistant principal	1 per school	232 days@8 hours	1.00
Assistant principal	>1100 students	232 days@8 hours	0.00
			3.00

Other instructional support staff

Dean	1 per school	196 days@8 hours	0.00
Guidance counselors	2 per school	211 days@7 Hours	2.00
Guidance counselors	>1100 students	211 days@7 Hours	1.00
Nurse	1 per school	196 days@8 hours	1.00
Media specialist	1 per school	196 days@7 hours	1.00
ESE liaison IDEA funds 95%	1 per school	206 days@7 hours	1.00
ESE behavior analyst/dean	determined by ESE Director		0.00
Principal's secretary	1 per school	232 days@8 hours	1.00
Administrative Assistant 1	1 per school	216 days@8 hours	1.00
Office Assistant 1	1 per school	216 days@8 hours	1.00
Office Assistant 2	Above 1100	190 days@7 hours	1.00
Office Assistant 1	2 per school	190 days@8 hours	1.00
Data Entry Clerk	1 per school	232 days@8 hours	1.00
ISS paraprofessional	1 per school	196 days@7 hours	1.00
Head custodian	1 per school	255 days@8 hours	1.00
Custodians	District determined 255 days@8 hours		0.00
			14.00
			20.00

CORE curriculum classes must not exceed 22 to 1 for middle schools.

High School
Staffing Formula
General Fund
2011-2012

Classroom Teachers(196 days@7 hours)

CORE classes	25 student per class		0.00
Reading classes	22 students per class		0.00
Non-Core classes	30 students per class		0.00
ROTC teacher	1 Per school	206 days@7 hours	1.00
PSL - Tier 3	District determined	196 days@7 hours	0.00
Advance placement teacher	1 Per school	196 days@7 hours	1.00
ESOL	District determined	196 days@7 hours	0.00
ESE speech/language	determined by ESE Director	196 days@7 hours	0.00
ESE teachers determined by Director of ESE		196 days@7 hours	0.00
Total			<u>2.00</u>

Classroom Teacher aides

ESOL	District determined	190days@6.5 hours	0.00
ESE general revenue aides determined by Director of ESE		190days@6.5 hours	0.00
Total			<u>0.00</u>

School Administrators

Principal	1 per school	255 days@8 hours	1.00
Assistant principal	2 per school	232 days@8 hours	2.00
			<u>3.00</u>

Other instructional support staff

Athletic director	.4 per school	196 days@7 hours	0.40
Teacher, TSA CPAC	District determined	196 days@7 hours	0.60
Administrative Assistant 2 Cf	District determined	232 days@8 hours	0.50
Dean	2 per school	196 days@8 hours	2.00
Dean	1801 and above	196 days@8 hours	1.00
Guidance counselor	2 per school	216 days@7 hours	2.00
Guidance counselor	1001 to 1500	216 days@7 hours	1.00
Guidance counselor	1501 to 2000	216 days@7 hours	1.00
Occupational specialist	1 per school	196 days@7 hours	1.00
Administrative Assistant 1	1 per school	255 days@8 hours	1.00
Media specialist	1 per school	196 days@7 hours	1.00
Media aide	0 per school	196 days@6.5 hours	0.00
ESE liaison 95% IDEA	determined by ESE Director	206 days@7 hours	2.00
Reading Coach	District determined	206 days@7 hours	1.00
Principal's secretary	1 per school	255 days@8 hours	1.00
Administrative Assistant 1	3 per school	232 days@8 hours	3.00
Administrative Assistant 1	0 per school	216 days@8 hours	0.00
Administrative Assistant 2	District determined	232 days@8 hours	0.00
Office Assistant 1	1 per school	190 days@8 hours	1.00
Office Assistant 1	1800 and up	190 days@8 hours	2.00
Data Entry Clerk	1 per school	255 days@8 hours	1.00
Bookkeeper	1 per school	255 days@8 hours	1.00
Head custodian	1 per school	255 days@8 hours	1.00
Custodians	District determined	255 days@8 hours	0.00
Technology paraprofessiona	1 per school	196 days@8 hours	1.00
Security para professional	District determined	196 days@7 hours	0.00
Nurse	1 per school	196 days@8 hours	1.00
			<u>26.50</u>
			<u><u>31.50</u></u>

CORE curriculum classes must average 25 to 1 for high schools.

Administrators with Split Distributions

Assistant Superintendent for District Support Services

General Fund

7700	Central Services	25%
7800	Student Transportation Services	25%
8100	Maintenance	25%

Capital Improvement Tax Fund

7400	Facilities Acquisition and Construction	25%
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Coordinator of Baker Pre-k Center & District Wide Pre-K Programs

General Fund

6300	Instruction and Curriculum Development Services	54%
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Special Revenue Fund

7300	School Administration	46%
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Executive Director of Learning Through Technology and Media Services

General Fund

6200	Instructional Media Services	40%
6500	Instructional Technology Services	60%

Director of Maintenance and Special Project Center

General Fund

6200	Instructional Media Services	10%
8100	Maintenance	83%

Special Projects Center

6200	Instructional Media Services	7%
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Assistant Superintendent for School Support Services

General Fund

6100	Pupil Personnel Services	50%
6300	Instruction and Curriculum Development Services	50%

Executive Director of Learning AND Staff Development

General Fund

6300	Instruction and Curriculum Development Services	50%
6400	Instructional Staff Development Services	50%

Director of Student Intervention and Dropout Prevention Services

General Fund

6100	Pupil Personnel Services	50%
6300	Instruction and Curriculum Development Services	50%

FLORIDA EDUCATION FINANCE PROGRAM
PROGRAM COST FACTORS
2011-2012

	Program Number	Cost Factors
1. Basic Programs		
K-3 Basic	101	1.102
4-8 Basic	102	1.000
9-12 Basic	103	1.019
2. Programs for Exceptional Student		
Support Level 4	254	3.550
Support Level 5	255	5.022
3. Programs for Speakers of Other Languages	130	1.161
4. Special Programs for Career Education (9-12)	300	0.999